



あなたと あたらしい あしたへ — 京王グループ



*Keio Corporation*

# ***FACT BOOK 2016-2Q***

***Last five-year Summary (Consolidated)***

本資料に記載されている業績見通し等の将来に関する記述は、当社が現在入手している情報および合理的であると判断する一定の前提に基づいており、実際の業績は様々な要因により大きく異なる可能性があります。

This document includes projections based on certain forecast/assumptions made at the time of publication.  
Actual performance may differ from forecast figures due to various factors.

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## Financial statements [Consolidated]

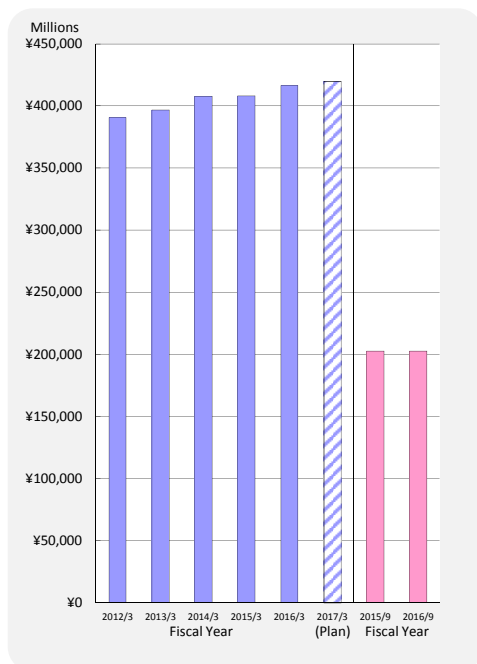
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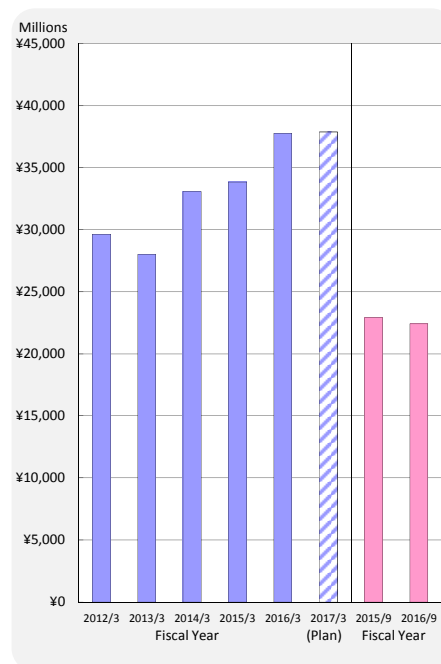
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データ・ハイライト〔連結〕  
Data highlights [Consolidated]

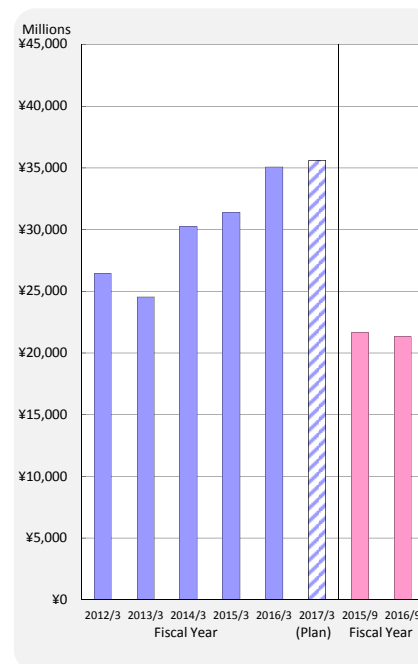
■ 営業収益  
Operating revenues



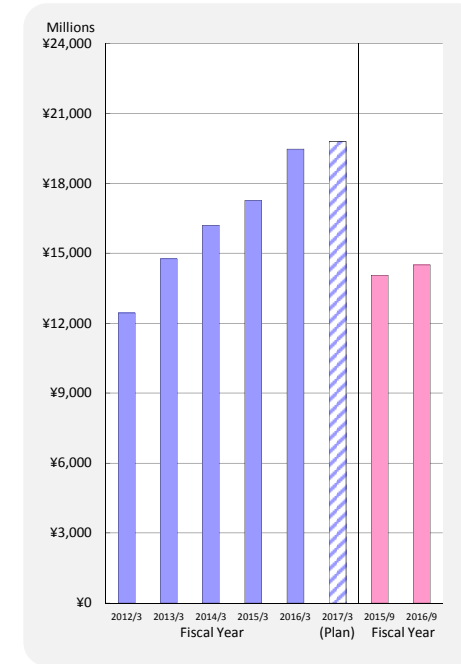
■ 営業利益  
Operating income



■ 経常利益  
Ordinary income



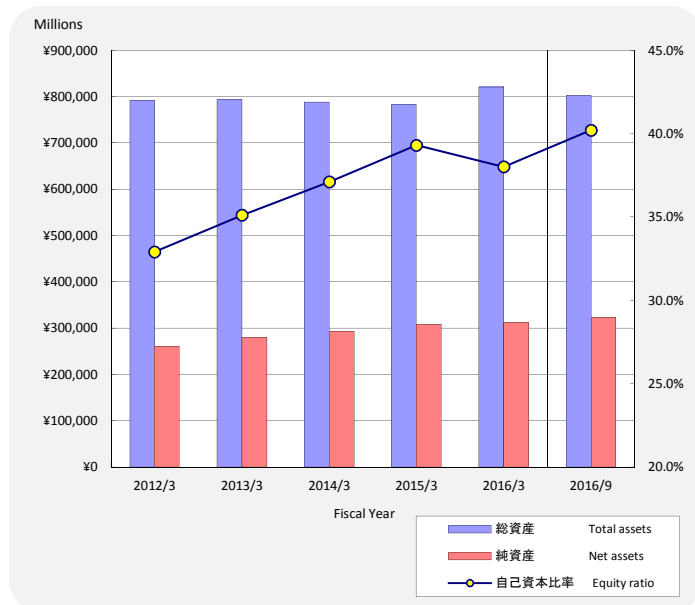
■ 親会社株主に帰属する当期(四半期)純利益  
Profit attributable to owners of parent



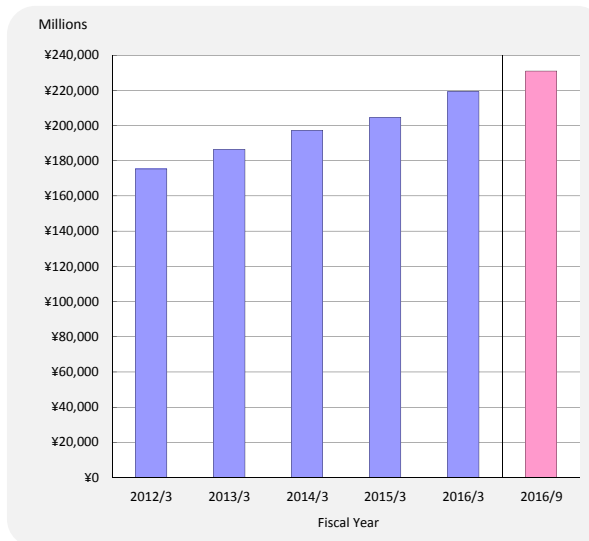
	(100万円/¥-mil.)					(10億円/¥-bil.)	(100万円/¥-mil.)	
	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)	2015/9	2016/9
営業収益 Operating revenues	390,472	396,860	407,985	408,039	416,254	420.0	202,551	202,585
営業利益 Operating income	29,640	28,022	33,073	33,845	37,758	37.9	22,903	22,420
経常利益 Ordinary income	26,437	24,538	30,244	31,390	35,066	35.6	21,622	21,321
親会社株主に帰属する当期(四半期)純利益 Profit attributable to owners of parent	12,433	14,748	16,197	17,248	19,468	19.8	14,059	14,492

データ・ハイライト〔連結〕  
Data highlights [Consolidated]

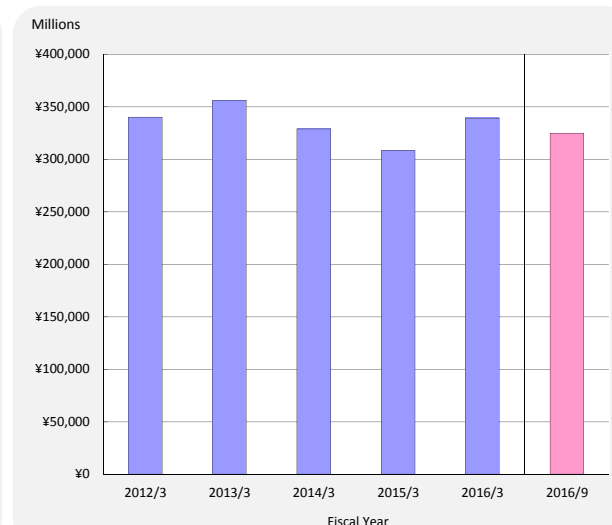
■ 総資産と純資産  
Total assets & Net assets



■ 利益剰余金  
Retained earnings



■ 有利子負債  
Interest-bearing debt



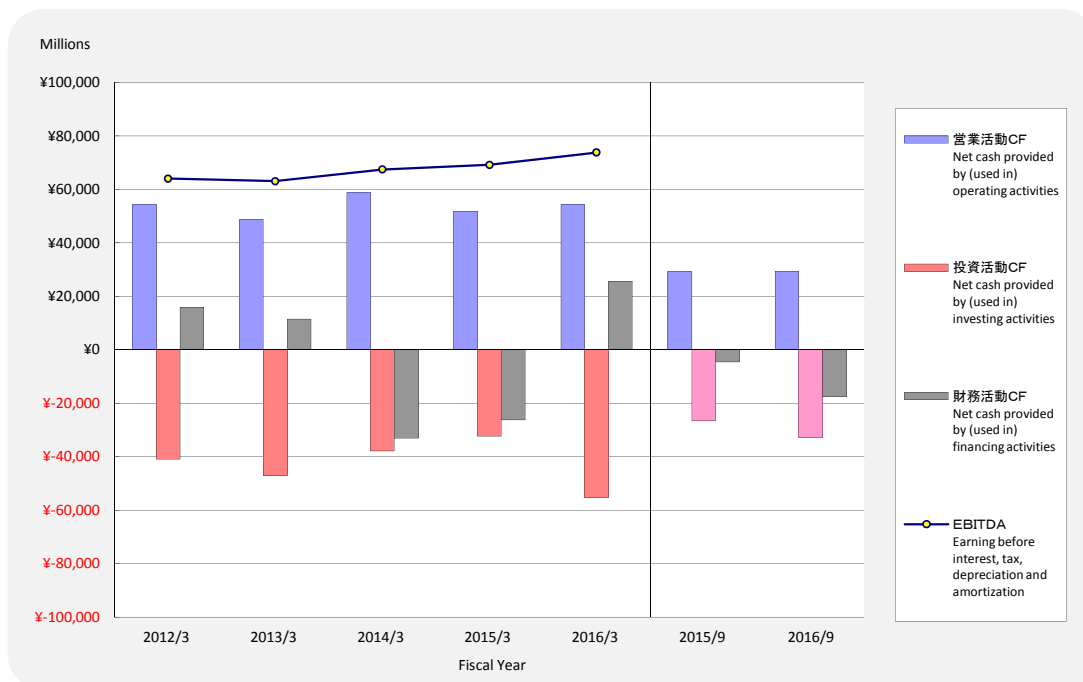
	2012/3	2013/3	2014/3	2015/3	2016/3	2016/9	増減 change
総資産 Total assets	791,640	793,293	787,825	782,422	820,177	801,863	△ 18,314
純資産 Net assets	260,549	278,834	292,607	307,726	311,818	322,378	10,559
自己資本 Shareholders' equity	260,421	278,677	292,410	307,505	311,578	322,132	10,554
自己資本比率 Equity ratio	32.9%	35.1%	37.1%	39.3%	38.0%	40.2%	2.2%
利益剰余金 Retained earnings	175,259	186,342	197,348	204,647	219,231	231,061	11,830
有利子負債 Interest-bearing debt*	340,182	356,366	328,941	308,157	339,306	324,755	△ 14,550
借入金 Loans payable	190,827	196,678	199,191	198,351	199,306	194,755	△ 4,550
社債 Bonds payable	148,831	159,411	129,607	109,803	140,000	130,000	△ 10,000
鉄道・運輸機構未払金 Long-term accounts payable to Japan railway construction, transport and technology agency	523	276	142	2	—	—	—

\* 有利子負債 = 借入金 + 社債 + 鉄道・運輸機構未払金

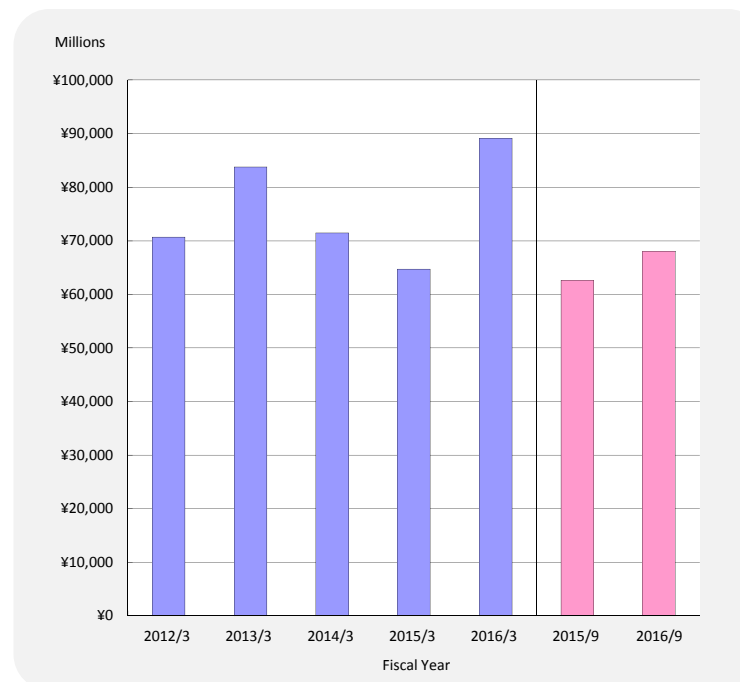
Interest-bearing debt = Loans payable + Bonds payable + Long-term accounts payable to Japan railway construction, transport and technology agency

データ・ハイライト〔連結〕  
Data highlights [Consolidated]

■ キャッシュ・フロー  
Cash flows



■ 現金及び現金同等物の期末残高  
Cash and cash equivalents at end of period



	2012/3	2013/3	2014/3	2015/3	2016/3	2015/9	2016/9
営業活動CF Net cash provided by (used in) operating activities	54,370	48,711	58,772	51,858	54,247	29,151	29,318
投資活動CF Net cash provided by (used in) investing activities	△ 40,976	△ 47,080	△ 37,939	△ 32,325	△ 55,323	△ 26,655	△ 32,912
財務活動CF Net cash provided by (used in) financing activities	15,854	11,442	△ 33,158	△ 26,281	25,530	△ 4,579	△ 17,503
EBITDA* Earning before interest, tax, depreciation and amortization	64,028	63,032	67,420	69,171	73,740	40,364	39,506
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	70,715	83,795	71,473	64,724	89,180	62,640	68,082

\* EBITDA = 営業利益 + 減価償却費 + のれん償却額

EBITDA = Operating income + Depreciation and amortization + Amortization of goodwill

財務諸表〔連結〕

Financial statements [Consolidated]

■ 連結貸借対照表 Consolidated balance sheets

	(100万円/¥-mil.)					(100万円/¥-mil.)	
	2012/3	2013/3	2014/3	2015/3	2016/3	2016/9	増減 change
<b>資産の部 Assets</b>							
<b>流動資産 Current assets</b>	132,834	147,530	139,586	133,196	165,456	141,845	△ 23,611
現金及び預金 Cash and deposits	47,236	48,315	38,993	34,744	35,059	33,592	△ 1,467
受取手形及び売掛金 Notes and accounts receivable-trade	32,806	32,204	36,406	33,186	34,485	28,975	△ 5,510
有価証券 Short-term investment securities	23,535	35,550	32,505	30,050	54,850	34,550	△ 20,300
商品及び製品 Merchandise and finished goods	15,117	14,682	12,629	13,942	12,245	12,147	△ 97
仕掛品 Work in process	3,545	7,574	8,733	9,698	16,658	19,595	2,936
原材料及び貯蔵品 Raw materials and supplies	1,667	1,590	1,675	1,856	2,013	2,063	49
繰延税金資産 Deferred tax assets	2,783	3,021	3,552	3,395	3,206	3,254	47
その他 Other	6,245	4,687	5,192	6,410	6,995	7,727	732
貸倒引当金 Allowance for doubtful accounts	△ 102	△ 94	△ 100	△ 87	△ 57	△ 59	△ 2
<b>固定資産 Noncurrent assets</b>	658,806	645,763	648,238	649,226	654,720	660,017	5,296
<b>有形固定資産 Property, plant and equipment</b>	584,756	564,563	561,458	565,689	580,379	587,019	6,640
建物及び構築物(純額) Buildings and structures, net	266,807	305,351	315,526	321,921	323,371	315,371	△ 7,999
機械装置及び運搬具(純額) Machinery, equipment and vehicles, net	40,137	37,240	34,067	33,204	33,068	31,200	△ 1,867
土地 Land	167,797	175,153	178,661	188,139	198,373	208,364	9,991
建設仮勘定 Construction in progress	101,693	38,866	25,236	14,230	16,413	23,138	6,725
その他(純額) Other, net	8,320	7,952	7,965	8,194	9,153	8,943	△ 209
<b>無形固定資産 Intangible assets</b>	10,297	10,745	10,245	9,862	9,997	9,452	△ 545
<b>投資その他の資産 Investments and other assets</b>	63,752	70,453	76,535	73,674	64,343	63,545	△ 797
投資有価証券 Investment securities	43,095	54,571	56,548	53,695	43,811	42,300	△ 1,510
退職給付に係る資産 Net defined benefit asset	—	—	6,679	5,395	4,047	4,012	△ 35
繰延税金資産 Deferred tax assets	12,465	6,510	5,970	7,063	8,804	9,406	602
その他 Other	8,524	9,659	7,620	7,704	7,866	8,006	140
貸倒引当金 Allowance for doubtful accounts	△ 333	△ 286	△ 284	△ 185	△ 185	△ 179	5
<b>資産合計 Total assets</b>	791,640	793,293	787,825	782,422	820,177	801,863	△ 18,314
<b>《参考》 Reference</b>	2012/3	2013/3	2014/3	2015/3	2016/3	2016/9	
<b>有形固定資産の増減内訳 Increase(decrease) in property, plant and equipment</b>							
取得 Acquired	40,721	52,658	40,863	46,116	46,850	23,198	
償却 Depreciation	△ 32,593	△ 32,747	△ 31,767	△ 32,874	△ 33,410	△ 15,882	
除却 Retirement	△ 989	△ 2,681	△ 1,576	△ 1,277	△ 665	△ 249	
その他 Other	△ 2,701	△ 37,422	△ 10,624	△ 7,732	1,915	△ 426	
計 Total	4,437	△ 20,192	△ 3,105	4,231	14,689	6,640	
<b>投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities</b>							
投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities	△ 6	11,258	571	8,549	△ 11,316	△ 1,486	

財務諸表〔連結〕

Financial statements [Consolidated]

■ 連結貸借対照表 Consolidated balance sheets

	2012/3	2013/3	2014/3	2015/3	2016/3	2016/9	増減 change
	(100万円/¥-mil.)					(100万円/¥-mil.)	
<b>負債の部 Liabilities</b>							
<b>流動負債 Current liabilities</b>	211,561	195,399	198,037	175,546	195,703	172,176	△ 23,526
支払手形及び買掛金 Notes and accounts payable-trade	16,850	17,189	18,274	17,478	19,424	13,206	△ 6,217
短期借入金 Short-term loans payable	52,655	60,612	65,596	66,572	76,399	76,271	△ 128
1年内償還予定の社債 Current portion of bonds	20,000	30,000	20,000	—	10,000	—	△ 10,000
未払法人税等 Income taxes payable	6,116	2,765	8,008	4,412	8,411	7,662	△ 748
前受金 Advances received	50,528	18,228	18,878	15,941	16,598	20,334	3,736
賞与引当金 Provision for bonuses	2,018	2,028	2,221	2,188	2,208	5,519	3,311
その他の引当金 Other provision	2,013	2,464	2,056	2,079	2,064	1,943	△ 121
その他 Other	61,376	62,110	63,001	66,874	60,597	47,238	△ 13,358
<b>固定負債 Noncurrent liabilities</b>	319,529	319,060	297,180	299,149	312,655	307,307	△ 5,347
社債 Bonds payable	128,831	129,411	109,607	109,803	130,000	130,000	—
長期借入金 Long-term loans payable	138,171	136,066	133,595	131,778	122,906	118,483	△ 4,422
繰延税金負債 Deferred tax liabilities	43	32	907	2,598	1,824	1,824	—
退職給付引当金 Provision for retirement benefits	21,544	20,961	—	—	—	—	—
退職給付に係る負債 Net defined benefit liability	—	—	18,997	20,236	20,565	20,723	158
その他 Other	30,938	32,589	34,073	34,732	37,359	36,276	△ 1,082
<b>負債合計 Total liabilities</b>	531,090	514,459	495,218	474,696	508,358	479,484	△ 28,874
<b>純資産の部 Net assets</b>							
<b>株主資本 Shareholders' equity</b>	257,120	268,095	278,953	286,223	300,782	312,604	11,822
資本金 Capital stock	59,023	59,023	59,023	59,023	59,023	59,023	—
資本剰余金 Capital surplus	42,008	42,008	42,008	42,009	42,010	42,010	—
利益剰余金 Retained earnings	175,259	186,342	197,348	204,647	219,231	231,061	11,830
自己株式 Treasury stock	△ 19,172	△ 19,279	△ 19,427	△ 19,456	△ 19,483	△ 19,491	△ 7
その他の包括利益累計額 Accumulated other comprehensive income	3,301	10,581	13,457	21,281	10,796	9,527	△ 1,268
その他有価証券評価差額金 Valuation difference on available-for-sale securities	3,301	10,580	10,947	17,287	9,866	8,834	△ 1,032
為替換算調整勘定 Foreign currency translation adjustment	0	1	7	11	10	5	△ 4
退職給付に係る調整累計額 Remeasurements of defined benefit plans	—	—	2,502	3,982	919	687	△ 231
非支配株主持分 Non-controlling interests	127	156	196	220	240	246	5
<b>純資産合計 Total net assets</b>	260,549	278,834	292,607	307,726	311,818	322,378	10,559
<b>負債純資産合計 Total liabilities and net assets</b>	791,640	793,293	787,825	782,422	820,177	801,863	△ 18,314

財務諸表〔連結〕  
Financial statements〔Consolidated〕

■ 連結損益計算書 Consolidated statements of income

	(100万円/¥-mil.)					(10億円/¥-bil.)			(100万円/¥-mil.)				
	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)	増減 change(%)	2015/9	2016/9	増減 change(%)			
<b>営業損益 Operating income and expenses</b>													
営業収益 Operating revenues	390,472	396,860	407,985	408,039	416,254	420.0	3.7 (0.9)	202,551	202,585	34	(0.0)		
運輸業 Transportation	124,217	125,300	126,600	126,887	129,210	129.1	Δ 0.0 (Δ 0.0)	65,154	65,235	81	(0.1)		
流通業 Merchandise sales	165,051	161,434	163,239	159,097	159,946	156.9	Δ 3.0 (Δ 1.9)	77,149	74,676	Δ 2,473	(Δ 3.2)		
不動産業 Real estate	26,696	31,624	35,375	37,141	37,888	42.8	4.9 (13.1)	17,751	18,735	983	(5.5)		
レジャー・サービス業 Leisure	61,879	65,665	67,882	70,310	74,079	76.1	2.0 (2.8)	36,507	38,350	1,843	(5.0)		
その他業 Other businesses	48,636	49,690	53,664	54,072	60,845	60.1	Δ 0.6 (Δ 1.1)	21,631	21,445	Δ 186	(Δ 0.9)		
連結修正 Elimination	Δ 36,009	Δ 36,854	Δ 38,777	Δ 39,470	Δ 45,715	Δ 45.3	0.3 —	Δ 15,643	Δ 15,857	Δ 214	—		
営業利益 Operating income	29,640	28,022	33,073	33,845	37,758	37.9	0.1 (0.4)	22,903	22,420	Δ 482	(Δ 2.1)		
運輸業 Transportation	11,538	8,852	11,690	12,279	15,089	14.7	Δ 0.3 (Δ 2.4)	10,115	10,293	177	(1.8)		
流通業 Merchandise sales	5,266	5,327	4,980	4,809	4,724	3.8	Δ 0.9 (Δ 19.1)	2,745	2,065	Δ 680	(Δ 24.8)		
不動産業 Real estate	9,384	9,283	10,251	9,616	8,633	9.3	0.7 (8.2)	5,166	5,185	18	(0.4)		
レジャー・サービス業 Leisure	2,796	4,075	4,763	5,641	6,016	7.1	1.1 (18.8)	4,123	4,124	0	(0.0)		
その他業 Other businesses	1,213	1,024	1,755	2,295	4,347	3.5	Δ 0.7 (Δ 17.2)	782	726	Δ 56	(Δ 7.2)		
連結修正 Elimination	Δ 560	Δ 541	Δ 368	Δ 797	Δ 1,052	Δ 0.6	0.3 —	Δ 31	24	56	—		
<b>営業外損益 Non operating income and expenses</b>													
営業外収益 Non-operating income	2,934	2,800	2,470	2,629	2,141	1.9	Δ 0.1 (Δ 7.7)	1,058	1,054	Δ 3	(Δ 0.3)		
営業外費用 Non-operating expenses	6,136	6,283	5,300	5,084	4,833	4.3	Δ 0.5 (Δ 10.5)	2,338	2,153	Δ 185	(Δ 7.9)		
経常利益 Ordinary income	26,437	24,538	30,244	31,390	35,066	35.6	0.5 (1.5)	21,622	21,321	Δ 301	(Δ 1.4)		
<b>特別損益 Extraordinary income and loss</b>													
特別利益 Extraordinary income	2,158	35,683	8,135	5,261	6,633	2.9	Δ 3.6 (Δ 55.4)	369	680	310	(84.0)		
特別損失 Extraordinary loss	4,248	36,729	12,069	9,903	9,219	9.0	Δ 0.1 (Δ 2.1)	578	627	48	(8.4)		
税金等調整前当期(四半期)純利益 Profit before income taxes	24,347	23,493	26,310	26,748	32,481	29.5	Δ 2.9 (Δ 9.0)	21,413	21,374	Δ 39	(Δ 0.2)		
法人税等 Income taxes	—	—	—	—	—	—	—	7,350	6,875	Δ 475	(Δ 6.5)		
法人税、住民税及び事業税 Income taxes-current	9,968	7,032	10,742	9,076	11,696	9.6	Δ 3.3 (Δ 25.6)	—	—	—	—		
法人税等調整額 Income taxes-deferred	1,947	1,684	Δ 670	400	1,296	—	—	—	—	—	—		
当期(四半期)純利益 Profit	12,431	14,777	16,237	17,272	19,488	19.8	0.3 (2.0)	14,062	14,498	436	(3.1)		
非支配株主に帰属する当期(四半期)純利益(純損失) Profit(loss) attributable to non-controlling interests	Δ 1	28	40	23	19	0.0	0.0 (7.0)	3	5	2	(60.0)		
親会社株主に帰属する当期(四半期)純利益 Profit attributable to owners of parent	12,433	14,748	16,197	17,248	19,468	19.8	0.3 (1.7)	14,059	14,492	433	(3.1)		
《参考》 Reference	2012/3	2013/3	2014/3	2015/3	2016/3			2015/9	2016/9	増減 change(%)			
<b>営業費 Operating expenses</b>													
運輸業等営業費及び売上原価 Operating expenses and cost of sales of transportation	314,632	322,176	328,481	328,519	331,915			157,169	157,372	203	(0.1)		
販売費及び一般管理費 Selling, general and administrative expenses	46,200	46,661	46,430	45,675	46,580			22,479	22,792	313	(1.4)		
計 Total	360,832	368,838	374,911	374,194	378,496			179,648	180,165	517	(0.3)		
<b>営業外収益 Non-operating income</b>													
受取利息 Interest income	60	76	66	77	59			30	16	Δ 14	(Δ 46.8)		
受取配当金 Dividends income	864	839	1,044	1,128	1,053			622	619	Δ 3	(Δ 0.6)		
受取保険金 Insurance income	343	—	—	—	—			—	—	—	—		
匿名組合投資利益 Gain on investments in silent partnership	463	442	353	439	—			—	—	—	—		
持分法による投資利益 Equity in earnings of affiliates	139	76	107	17	25			—	—	—	—		
雑収入 Miscellaneous income	1,062	1,365	898	967	1,003			404	419	14	(3.6)		
計 Total	2,934	2,800	2,470	2,629	2,141			1,058	1,054	Δ 3	(Δ 0.3)		
<b>営業外費用 Non-operating expenses</b>													
支払利息 Interest expenses	5,613	5,614	4,942	4,669	4,297			2,164	2,007	Δ 156	(Δ 7.2)		
持分法による投資損失 Equity in losses of affiliates	—	—	—	—	—			12	35	22	(175.3)		
雑支出 Miscellaneous expenses	523	669	357	414	535			161	110	Δ 50	(Δ 31.5)		
計 Total	6,136	6,283	5,300	5,084	4,833			2,338	2,153	Δ 185	(Δ 7.9)		
<b>特別利益 Extraordinary income</b>													
工事負担金等受入額 Contribution for construction	1,015	35,383	6,509	4,178	2,241			88	401	312	(351.3)		
その他 Other	1,143	300	1,626	1,083	4,392			280	279	Δ 1	(Δ 0.6)		
計 Total	2,158	35,683	8,135	5,261	6,633			369	680	310	(84.0)		
<b>特別損失 Extraordinary loss</b>													
固定資産圧縮損 Loss on reduction of noncurrent assets	1,102	35,382	6,530	4,628	2,206			91	400	309	(338.8)		
固定資産除却損 Loss on retirement of noncurrent assets	756	878	954	626	980			270	193	Δ 77	(Δ 28.5)		
減損損失 Impairment loss	2,241	93	4,079	3,137	5,449			—	—	—	—		
その他 Other	147	374	506	1,511	582			216	32	Δ 183	(Δ 84.8)		
計 Total	4,248	36,729	12,069	9,903	9,219			578	627	48	(8.4)		



財務諸表〔連結〕

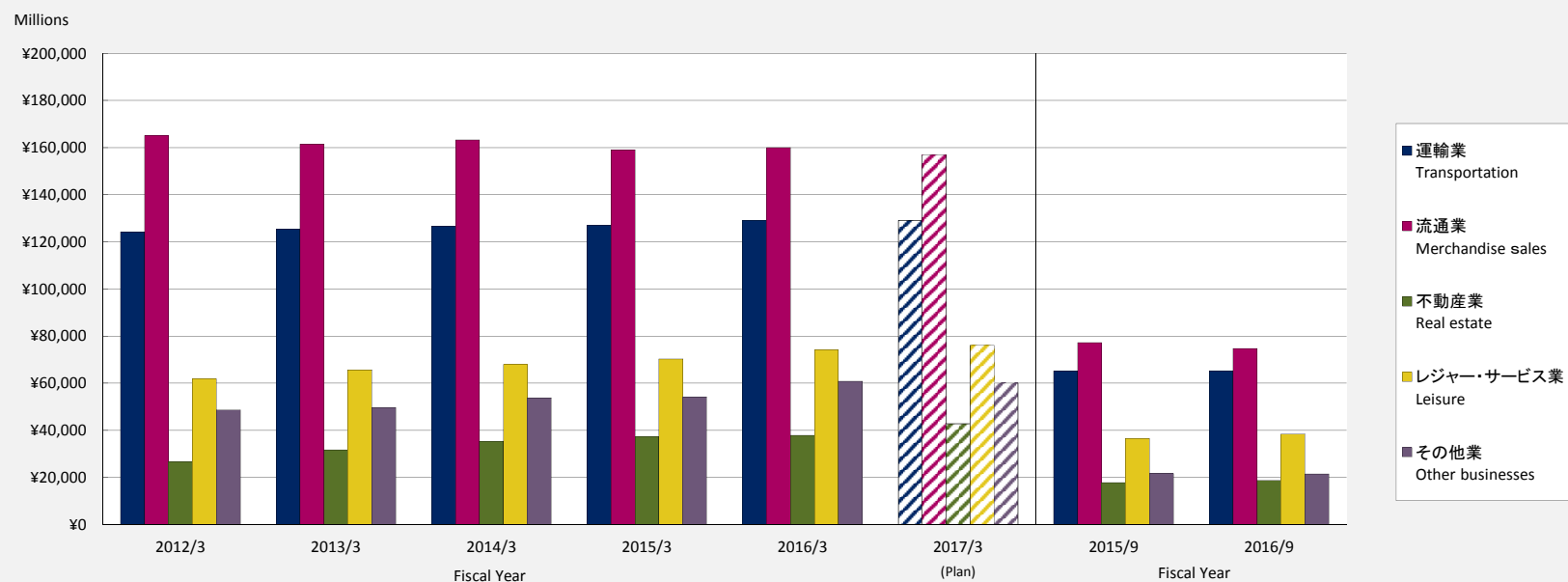
Financial statements〔Consolidated〕

■ 連結キャッシュ・フロー計算書 Consolidated statements of cash flows

	(100万円/¥-mil.)					(100万円/¥-mil.)		
	2012/3	2013/3	2014/3	2015/3	2016/3	2015/9	2016/9	増減 change
税金等調整前当期(四半期)純利益 Profit before income taxes	24,347	23,493	26,310	26,748	32,481	21,413	21,374	△ 39
減価償却費 Depreciation and amortization	34,287	34,605	33,942	34,921	35,577	17,258	16,884	△ 374
減損損失 Impairment loss	2,241	93	4,079	3,137	5,449	—	—	—
のれん償却額 Amortization of goodwill	101	404	404	404	404	202	202	—
退職給付引当金の増減額(△は減少) Increase (decrease) in provision for retirement benefits	△ 1,012	△ 583	△ 20,961	—	—	—	—	—
退職給付に係る負債の増減額(△は減少) Increase (decrease) in net defined benefit liability	—	—	20,443	△ 1,014	△ 428	—	—	—
前払年金費用の増減額(△は増加) Decrease (increase) in prepaid pension costs	△ 515	△ 663	2,930	—	—	—	—	—
退職給付に係る資産の増減額(△は減少) Increase (decrease) in net defined benefit asset	—	—	△ 4,272	△ 1,899	△ 2,459	—	—	—
固定資産除却損 Loss on retirement of noncurrent assets	1,116	2,699	1,617	1,285	669	—	—	—
固定資産圧縮損 Loss on reduction of noncurrent assets	1,102	35,382	6,530	4,628	2,206	—	—	—
受取利息及び受取配当金 Interest and dividends income	△ 925	△ 916	△ 1,111	△ 1,206	△ 1,112	—	—	—
支払利息 Interest expenses	5,613	5,614	4,942	4,669	4,297	—	—	—
工事負担金等受入額 Proceeds from contribution for construction	△ 1,015	△ 35,383	△ 6,509	△ 4,178	△ 2,241	—	—	—
営業債権の増減額(△は増加) Decrease (increase) in operating receivables	△ 3,898	△ 264	△ 4,164	3,035	△ 854	—	—	—
たな卸資産の増減額(△は増加) Decrease (increase) in inventories	1,034	△ 3,914	745	△ 2,595	△ 5,666	—	—	—
営業債務の増減額(△は減少) Increase (decrease) in operating debt	1,753	1,351	1,468	△ 3,117	1,879	—	—	—
その他 Other, net	2,839	1,239	1,764	2,979	△ 6,409	—	—	—
小計 Subtotal	67,071	63,159	68,159	67,799	63,793	—	—	—
利息及び配当金の受取額 Interest and dividends income received	927	920	1,116	1,210	1,111	—	—	—
利息の支払額 Interest expenses paid	△ 5,000	△ 5,046	△ 4,784	△ 4,509	△ 4,102	—	—	—
損害賠償金の受取額 Proceeds from damages	—	—	—	—	1,909	—	—	—
退職加算金等の支払額 Payments for extra retirement payments and other	—	—	—	—	△ 1,433	—	—	—
退店補償金の支払額 Compensation paid for tenants closing	△ 62	△ 62	△ 254	△ 65	△ 155	—	—	—
法人税等の支払額 Income taxes paid	△ 8,564	△ 10,259	△ 5,464	△ 12,575	△ 6,875	△ 2,898	△ 7,891	△ 4,993
その他 Other, net	—	—	—	—	—	△ 6,824	△ 1,250	5,573
<b>営業活動によるキャッシュ・フロー Net cash provided by (used in) operating activities</b>	<b>54,370</b>	<b>48,711</b>	<b>58,772</b>	<b>51,858</b>	<b>54,247</b>	<b>29,151</b>	<b>29,318</b>	<b>166</b>
有形及び無形固定資産の取得による支出 Purchase of property, plant and equipment and intangible assets	—	—	△ 43,204	△ 47,618	△ 50,936	△ 29,563	△ 37,569	△ 8,005
有形及び無形固定資産の売却による収入 Proceeds from sales of property plant and equipment and intangible assets	—	—	—	342	1,882	—	—	—
有形固定資産の取得による支出 Purchase of property, plant and equipment	△ 40,570	△ 53,067	—	—	—	—	—	—
工事負担金等受入による収入 Proceeds from contribution received for construction	5,819	6,351	4,420	3,286	2,664	2,369	3,008	638
投資有価証券の取得による支出 Purchase of investment securities	△ 376	△ 377	△ 1,466	△ 1,603	△ 1,816	—	—	—
投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of investment securities	11	207	1,328	12,545	341	—	—	—
有価証券の取得による支出 Purchase of securities	—	—	—	—	—	—	△ 7,000	△ 7,000
有価証券の売却及び償還による収入 Proceeds from sales and redemption of securities	—	—	—	—	—	—	7,000	7,000
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of investments in subsidiaries resulting in change in scope of consolidation	△ 5,414	—	—	—	△ 7,301	—	—	—
その他 Other, net	△ 445	△ 194	982	722	△ 157	537	1,649	1,111
<b>投資活動によるキャッシュ・フロー Net cash provided by (used in) investing activities</b>	<b>△ 40,976</b>	<b>△ 47,080</b>	<b>△ 37,939</b>	<b>△ 32,325</b>	<b>△ 55,323</b>	<b>△ 26,655</b>	<b>△ 32,912</b>	<b>△ 6,256</b>
短期借入金の純増減額(△は減少) Net increase (decrease) in short-term loans payable	100	4,490	4,780	2,788	3,245	1,203	△ 131	△ 1,335
長期借入れによる収入 Proceeds from long-term loans payable	9,340	13,610	12,400	11,580	10,460	1,420	—	△ 1,420
長期借入金の返済による支出 Repayment of long-term loans payable	△ 9,430	△ 12,249	△ 14,667	△ 15,208	△ 12,749	△ 4,578	△ 4,419	159
社債の発行による収入 Proceeds from issuance of bonds	19,906	29,859	—	—	29,841	—	—	—
社債の償還による支出 Redemption of bonds	—	△ 20,000	△ 30,000	△ 20,000	—	—	△ 10,000	△ 10,000
自己株式の取得による支出 Purchase of treasury stock	△ 12	△ 107	△ 50	△ 29	△ 28	△ 14	△ 7	6
配当金の支払額 Cash dividends paid	△ 3,663	△ 3,664	△ 5,193	△ 4,887	△ 4,883	△ 2,439	△ 2,747	△ 307
その他 Other, net	△ 386	△ 495	△ 426	△ 524	△ 354	△ 170	△ 197	△ 27
<b>財務活動によるキャッシュ・フロー Net cash provided by (used in) financing activities</b>	<b>15,854</b>	<b>11,442</b>	<b>△ 33,158</b>	<b>△ 26,281</b>	<b>25,530</b>	<b>△ 4,579</b>	<b>△ 17,503</b>	<b>△ 12,924</b>
現金及び現金同等物に係る換算差額 Effect of exchange rate change on cash and cash equivalents	5	7	4	△ 0	1	△ 0	△ 0	△ 0
現金及び現金同等物の増減額(△は減少) Net increase (decrease) in cash and cash equivalents	29,253	13,080	△ 12,321	△ 6,749	24,455	△ 2,084	△ 21,098	△ 19,013
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	41,461	70,715	83,795	71,473	64,724	64,724	89,180	24,455
連結子会社による非連結子会社の合併に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents resulting from merger of unconsolidated subsidiaries of subsidiaries	—	—	—	0	—	—	—	—
<b>現金及び現金同等物の期末(四半期末)残高 Cash and cash equivalents at end of period</b>	<b>70,715</b>	<b>83,795</b>	<b>71,473</b>	<b>64,724</b>	<b>89,180</b>	<b>62,640</b>	<b>68,082</b>	<b>5,442</b>

セグメント情報  
Segment information

■ 営業収益 Operating revenues



	(100万円/¥-mil.)					(10億円/¥-bil.)	(100万円/¥-mil.)	
	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3(Plan)	2015/9	2016/9
運輸業 Transportation	124,217	125,300	126,600	126,887	129,210	129.1	65,154	65,235
流通業 Merchandise sales	165,051	161,434	163,239	159,097	159,946	156.9	77,149	74,676
不動産業 Real estate	26,696	31,624	35,375	37,141	37,888	42.8	17,751	18,735
レジャー・サービス業 Leisure	61,879	65,665	67,882	70,310	74,079	76.1	36,507	38,350
その他業 Other businesses	48,636	49,690	53,664	54,072	60,845	60.1	21,631	21,445
合計 Total	426,481	433,715	446,763	447,510	461,970	465.3	218,194	218,443
連結修正 Elimination	△ 36,009	△ 36,854	△ 38,777	△ 39,470	△ 45,715	△ 45.3	△ 15,643	△ 15,857
連結 Consolidated	390,472	396,860	407,985	408,039	416,254	420.0	202,551	202,585

セグメント情報  
Segment information

■ 営業収益の明細 Operating revenues transaction

(100万円/¥-mil.)

	2012/3	2013/3	2014/3	2015/3	2016/3	2015/9	2016/9
<b>運輸業 Transportation</b>							
鉄道事業 Railways	79,901	80,974	81,748	81,908	83,776	41,981	42,418
バス事業 Bus services	32,499	33,060	33,955	34,547	35,327	18,078	17,868
タクシー業 Taxi services	13,305	13,132	12,909	12,655	12,500	6,272	6,569
その他 Others	2,451	2,464	2,529	2,728	2,763	1,330	1,290
消去 Elimination	△ 3,940	△ 4,332	△ 4,541	△ 4,952	△ 5,156	△ 2,508	△ 2,911
合計 Total	124,217	125,300	126,600	126,887	129,210	65,154	65,235
<b>流通業 Merchandise sales</b>							
百貨店業 Department stores	92,806	90,680	92,714	86,977	87,456	41,160	39,566
ストア業(注) Retail stores (note)	45,971	44,913	45,017	45,699	46,282	23,005	22,870
書籍販売業 Retail stores for books	10,703	10,368	9,842	9,087	8,198	4,179	3,524
ショッピングセンター事業 Shopping centers	10,535	10,530	10,548	12,424	12,973	6,553	6,280
その他 Others	11,713	11,537	11,577	11,751	11,730	5,723	5,593
消去 Elimination	△ 6,679	△ 6,594	△ 6,460	△ 6,842	△ 6,694	△ 3,472	△ 3,158
合計 Total	165,051	161,434	163,239	159,097	159,946	77,149	74,676
<b>不動産業 Real estate</b>							
不動産賃貸業 Land and building leasing	27,079	29,380	30,211	30,240	31,966	15,770	16,759
不動産販売業 Development for selling by lots	5,903	9,868	12,432	14,371	12,116	4,918	5,268
その他 Others	1,229	1,178	1,078	1,370	1,483	743	858
消去 Elimination	△ 7,516	△ 8,803	△ 8,346	△ 8,841	△ 7,678	△ 3,681	△ 4,151
合計 Total	26,696	31,624	35,375	37,141	37,888	17,751	18,735
<b>レジャー・サービス業 Leisure</b>							
ホテル業 Hotels	39,347	42,187	44,281	45,389	48,407	23,502	24,160
旅行業 Travel services	16,154	16,660	16,273	16,615	16,948	9,313	9,807
広告代理業 Advertising services	9,844	10,420	11,100	11,954	12,091	5,216	5,710
その他 Others	6,007	5,991	5,911	6,032	6,275	3,220	3,416
消去 Elimination	△ 9,474	△ 9,593	△ 9,685	△ 9,681	△ 9,643	△ 4,746	△ 4,744
合計 Total	61,879	65,665	67,882	70,310	74,079	36,507	38,350
<b>その他業 Other businesses</b>							
ビル総合管理業 Building maintenance	20,429	21,275	22,511	21,614	22,498	9,373	9,814
車両整備業 Railway car maintenance	8,132	8,641	8,322	8,939	9,468	3,017	3,605
建築・土木業 Construction	17,813	16,389	19,247	20,238	24,222	6,883	5,575
その他 Others	4,708	5,724	6,156	6,516	7,140	3,296	3,435
消去 Elimination	△ 2,446	△ 2,340	△ 2,573	△ 3,236	△ 2,484	△ 939	△ 985
合計 Total	48,636	49,690	53,664	54,072	60,845	21,631	21,445

(注) 2016年4月にストア業を運営する「株式会社京王ストア」と駅売店業を運営する「京王リテールサービス株式会社」が合併したことに伴い、2016年度より駅売店業はストア業に含めて表示している。過年度数値についても同様の組替を行っている。

Note: Beginning in FY2016, Retail Stores - in Stations have been included in Retail Stores in conjunction with the merger of Keio Store, which runs the Retail Stores, and Keio Retail Service, which runs the Retail Stores - in Stations, in April 2016.

Figures for previous years have been converted accordingly.

セグメント情報  
Segment information

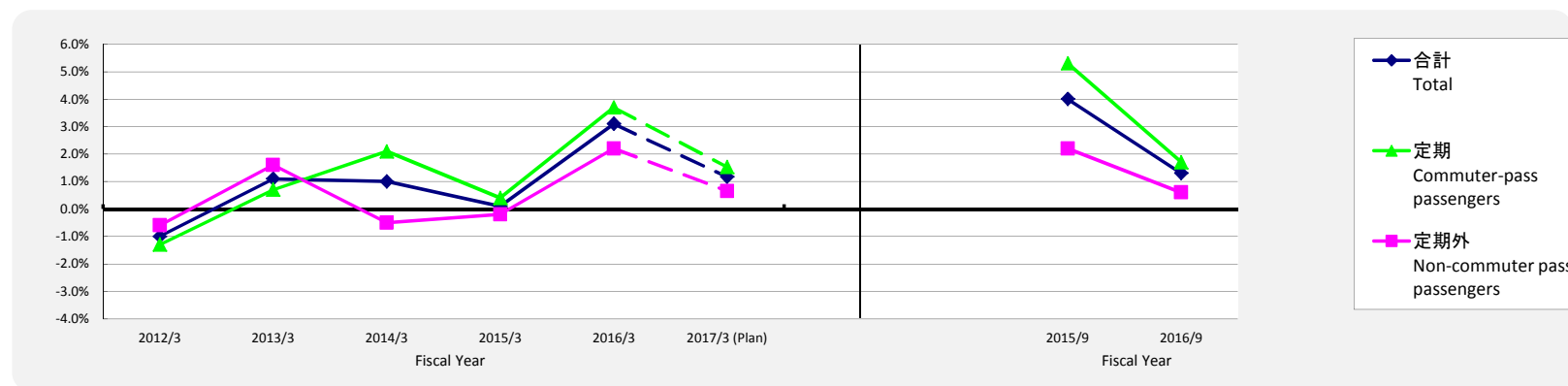
■ 鉄道輸送人員(対前年増減) Passengers transported of Railways(Change of Passengers transported of Railways)

	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)
定期 Commuter-pass passengers	358,466 ( Δ 4,791 )	360,945 ( 2,479 )	368,582 ( 7,637 )	369,922 ( 1,340 )	383,728 ( 13,806 )	389,587 ( 5,859 )
通勤 Commuter-pass passengers	265,965 ( Δ 3,883 )	267,414 ( 1,449 )	273,274 ( 5,860 )	277,935 ( 4,661 )	289,730 ( 11,795 )	295,794 ( 6,064 )
通学 Commuter-pass passengers (Students)	92,501 ( Δ 908 )	93,531 ( 1,030 )	95,308 ( 1,777 )	91,987 ( Δ 3,321 )	93,998 ( 2,011 )	93,793 ( Δ 205 )
定期外 Non-commuter pass passengers	260,597 ( Δ 1,585 )	264,740 ( 4,143 )	263,305 ( Δ 1,435 )	262,806 ( Δ 499 )	268,612 ( 5,806 )	270,363 ( 1,751 )
合計 Total	619,063 ( Δ 6,376 )	625,685 ( 6,622 )	631,887 ( 6,202 )	632,728 ( 841 )	652,340 ( 19,612 )	659,950 ( 7,610 )

(千人 Thousands of people)

	2015/9	2016/9
定期 Commuter-pass passengers	196,134 ( 9,845 )	<b>199,510 ( 3,376 )</b>
通勤 Commuter-pass passengers	145,374 ( 7,839 )	<b>148,862 ( 3,488 )</b>
通学 Commuter-pass passengers (Students)	50,760 ( 2,006 )	<b>50,648 ( Δ 112 )</b>
定期外 Non-commuter pass passengers	133,991 ( 2,899 )	<b>134,761 ( 770 )</b>
合計 Total	330,125 ( 12,744 )	<b>334,271 ( 4,146 )</b>

■ 鉄道輸送人員の対前年増減率 Variation ratio against previous year of passengers transported of Railways



	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)	2015/9	2016/9
定期 Commuter-pass passengers	Δ 1.3	0.7	2.1	0.4	3.7	1.5	5.3	<b>1.7</b>
通勤 Commuter-pass passengers	Δ 1.4	0.5	2.2	1.7	4.2	2.1	5.7	<b>2.4</b>
通学 Commuter-pass passengers (Students)	Δ 1.0	1.1	1.9	Δ 3.5	2.2	Δ 0.2	4.1	<b>Δ 0.2</b>
定期外 Non-commuter pass passengers	Δ 0.6	1.6	Δ 0.5	Δ 0.2	2.2	0.7	2.2	<b>0.6</b>
合計 Total	Δ 1.0	1.1	1.0	0.1	3.1	1.2	4.0	<b>1.3</b>

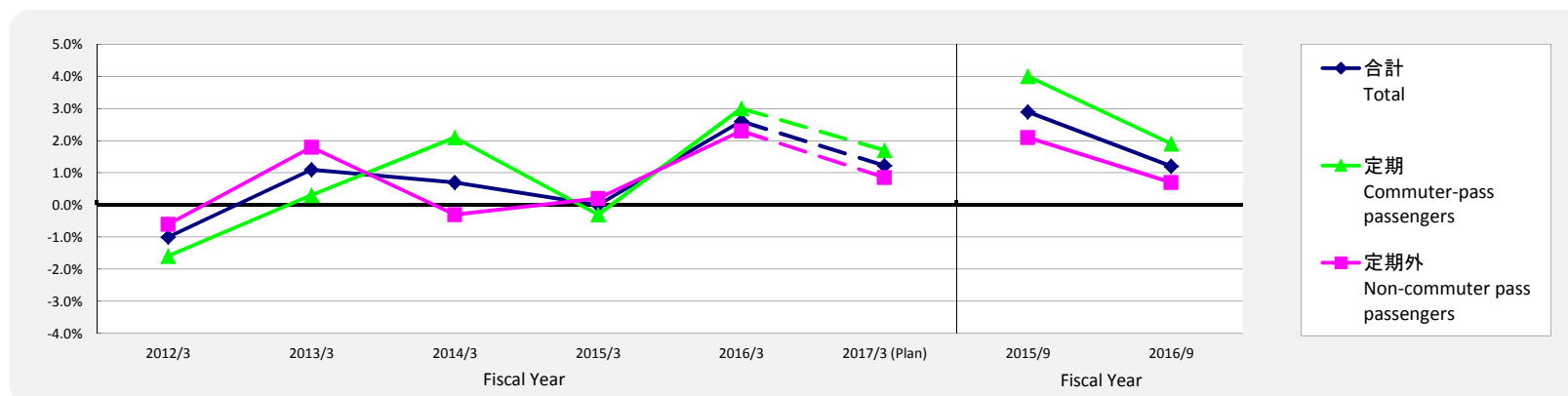
(%, percent)

セグメント情報  
Segment information

■ 旅客運輸収入(対前年増減) Passenger revenues of Railways(Change of Passenger revenues of Railways)

	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3(Plan)	(100万円/¥-mil.)
定期 Commuter-pass passengers	32,790 ( Δ 533 )	32,899 ( 109 )	33,593 ( 693 )	33,479 ( Δ 113 )	34,480 ( 1,000 )	35,068 ( 587 )	
通勤 Commuter-pass passengers	29,142 ( Δ 488 )	29,211 ( 68 )	29,833 ( 622 )	29,872 ( 39 )	30,792 ( 919 )	31,384 ( 591 )	
通学 Commuter-pass passengers (Students)	3,647 ( Δ 45 )	3,688 ( 40 )	3,759 ( 71 )	3,607 ( Δ 152 )	3,688 ( 80 )	3,684 ( Δ 3 )	
定期外 Non-commuter pass passengers	44,056 ( Δ 264 )	44,830 ( 773 )	44,707 ( Δ 122 )	44,801 ( 94 )	45,832 ( 1,030 )	46,226 ( 393 )	
合計 Total	76,847 ( Δ 797 )	77,729 ( 882 )	78,301 ( 571 )	78,281 ( Δ 19 )	80,313 ( 2,031 )	81,294 ( 981 )	
					2015/9	2016/9	
定期 Commuter-pass passengers					17,438 ( 667 )	<b>17,774 ( 336 )</b>	
通勤 Commuter-pass passengers					15,448 ( 588 )	<b>15,786 ( 338 )</b>	
通学 Commuter-pass passengers (Students)					1,990 ( 78 )	<b>1,988 ( Δ 2 )</b>	
定期外 Non-commuter pass passengers					22,851 ( 470 )	<b>23,010 ( 158 )</b>	
合計 Total					40,289 ( 1,137 )	<b>40,784 ( 495 )</b>	

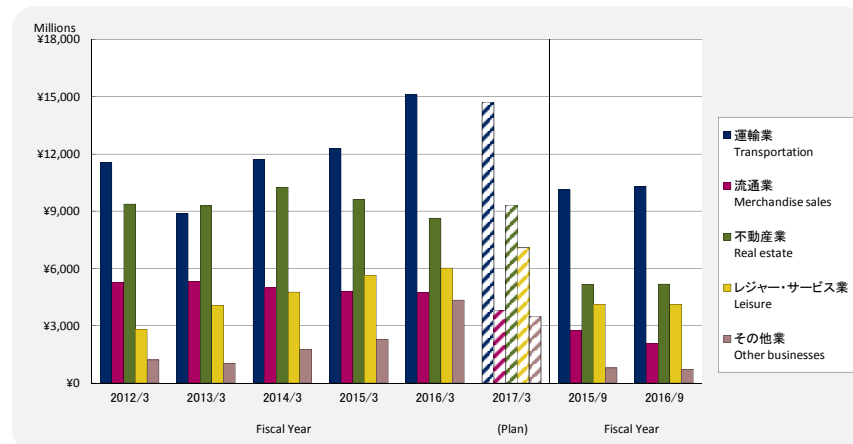
■ 旅客運輸収入の対前年増減率 Variation ratio against previous year of Passenger revenues of Railways



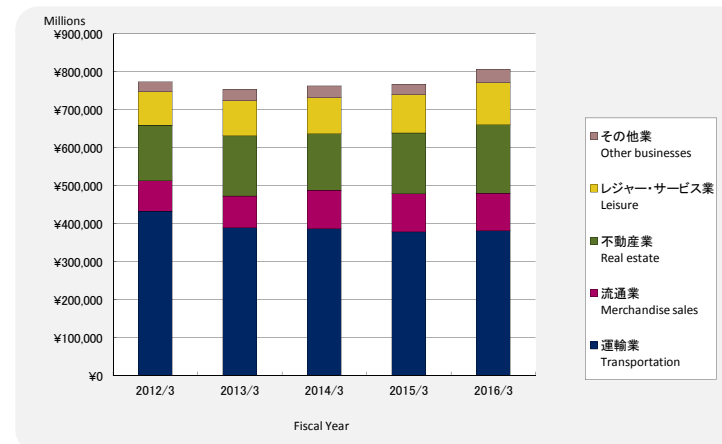
	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)	2015/9	2016/9
定期 Commuter-pass passengers	Δ 1.6	0.3	2.1	Δ 0.3	3.0	1.7	4.0	<b>1.9</b>
通勤 Commuter-pass passengers	Δ 1.6	0.2	2.1	0.1	3.1	1.9	4.0	<b>2.2</b>
通学 Commuter-pass passengers (Students)	Δ 1.2	1.1	1.9	Δ 4.1	2.2	Δ 0.1	4.1	<b>Δ 0.1</b>
定期外 Non-commuter pass passengers	Δ 0.6	1.8	Δ 0.3	0.2	2.3	0.9	2.1	<b>0.7</b>
合計 Total	Δ 1.0	1.1	0.7	Δ 0.0	2.6	1.2	2.9	<b>1.2</b>

セグメント情報  
Segment information

■ 営業利益 Operating income



■ 総資産 Total assets



営業利益 Operating income

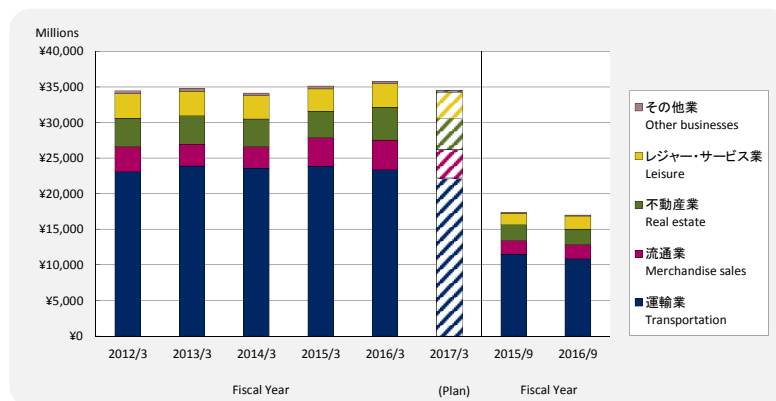
	(100万円/¥-mil.)					(10億円/¥-bil.)	(100万円/¥-mil.)	
	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)	2015/9	2016/9
運輸業 Transportation	11,538	8,852	11,690	12,279	15,089	14.7	10,115	<b>10,293</b>
流通業 Merchandise sales	5,266	5,327	4,980	4,809	4,724	3.8	2,745	<b>2,065</b>
不動産業 Real estate	9,384	9,283	10,251	9,616	8,633	9.3	5,166	<b>5,185</b>
レジャー・サービス業 Leisure	2,796	4,075	4,763	5,641	6,016	7.1	4,123	<b>4,124</b>
その他業 Other businesses	1,213	1,024	1,755	2,295	4,347	3.5	782	<b>726</b>
合計 Total	30,200	28,563	33,442	34,642	38,811	38.6	22,934	<b>22,395</b>
連結修正 Elimination	△ 560	△ 541	△ 368	△ 797	△ 1,052	△ 0.6	△ 31	<b>24</b>
連結 Consolidated	29,640	28,022	33,073	33,845	37,758	37.9	22,903	<b>22,420</b>

総資産 Total assets

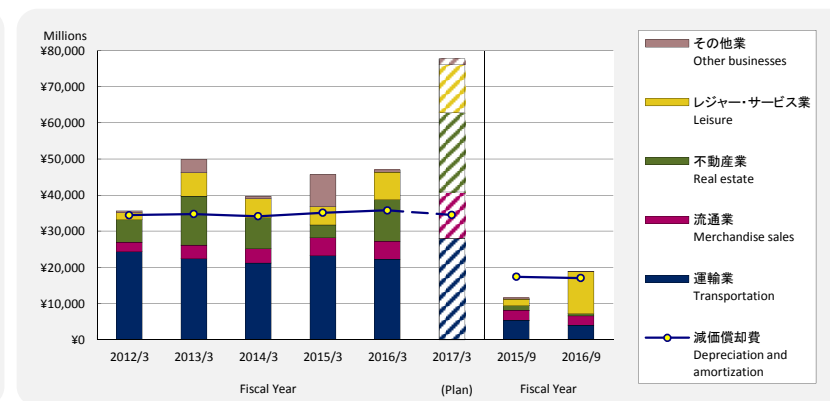
	(100万円/¥-mil.)				
	2012/3	2013/3	2014/3	2015/3	2016/3
運輸業 Transportation	431,972	390,028	386,968	378,200	381,730
流通業 Merchandise sales	81,336	82,938	100,919	100,685	98,173
不動産業 Real estate	146,067	158,303	149,367	159,933	180,948
レジャー・サービス業 Leisure	87,899	92,488	94,236	101,454	110,654
その他業 Other businesses	26,908	30,176	31,369	26,849	34,737
合計 Total	774,185	753,936	762,861	767,123	806,244
連結修正 Elimination	17,454	39,357	24,964	15,299	13,933
連結 Consolidated	791,640	793,293	787,825	782,422	820,177

セグメント情報  
Segment information

■ 減価償却費 Depreciation and amortization



■ 減価償却費と設備投資 Depreciation and amortization & Capital expenditures



減価償却費 Depreciation and amortization

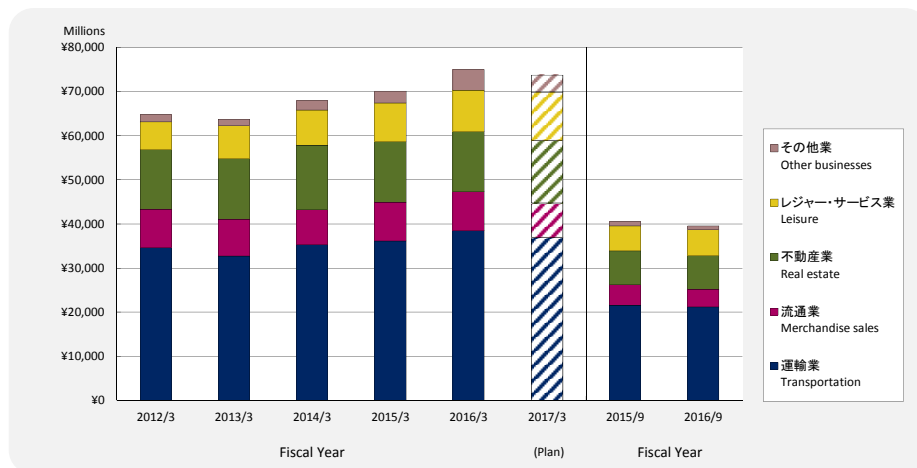
	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)	2015/9	2016/9
運輸業 Transportation	23,124	23,883	23,560	23,828	23,392	22.2	11,437	<b>10,881</b>
流通業 Merchandise sales	3,434	3,051	3,068	4,029	4,131	4.0	1,962	<b>1,907</b>
不動産業 Real estate	4,001	4,019	3,863	3,723	4,592	4.4	2,234	<b>2,237</b>
レジャー・サービス業 Leisure	3,476	3,441	3,275	3,125	3,342	3.7	1,572	<b>1,828</b>
その他業 Other businesses	400	366	356	405	309	0.2	147	<b>134</b>
合計 Total	34,438	34,761	34,124	35,112	35,768	34.7	17,354	<b>16,989</b>
連結修正 Elimination	△ 150	△ 156	△ 182	△ 190	△ 190	△ 0.2	△ 95	<b>△ 105</b>
連結 Consolidated	34,287	34,605	33,942	34,921	35,577	34.5	17,258	<b>16,884</b>

設備投資 Capital expenditures

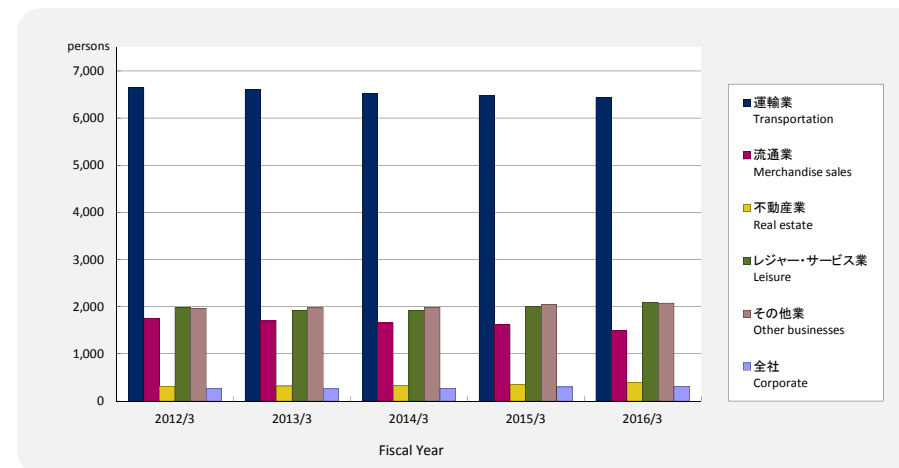
	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)	2015/9	2016/9
運輸業 Transportation	24,406	22,415	21,148	23,215	22,181	28.0	5,337	<b>3,944</b>
流通業 Merchandise sales	2,517	3,707	4,017	5,063	4,931	12.9	2,704	<b>2,628</b>
不動産業 Real estate	6,256	13,610	8,611	3,415	11,604	22.1	1,356	<b>603</b>
レジャー・サービス業 Leisure	2,004	6,491	5,208	5,124	7,683	13.2	1,760	<b>11,586</b>
その他業 Other businesses	442	3,628	590	8,813	605	1.6	368	<b>29</b>
合計 Total	35,628	49,852	39,576	45,632	47,006	78.1	11,529	<b>18,792</b>
連結修正 Elimination	△ 639	△ 525	△ 685	△ 722	△ 608	△ 0.6	2,331	<b>2,270</b>
連結 Consolidated	34,989	49,327	38,891	44,909	46,397	77.4	13,860	<b>21,063</b>

セグメント情報  
Segment information

EBITDA Earning before interest, tax, depreciation and amortization



従業員数 Numbers of employee



EBITDA

Earning before interest, tax, depreciation and amortization

	(100万円/¥-mil.)					(10億円/¥-bil.)	(100万円/¥-mil.)	
	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3 (Plan)	2015/9	2016/9
運輸業 Transportation	34,663	32,735	35,251	36,107	38,482	37.0	21,553	21,174
流通業 Merchandise sales	8,701	8,378	8,048	8,839	8,855	7.8	4,707	3,972
不動産業 Real estate	13,487	13,708	14,520	13,744	13,630	14.2	7,604	7,625
レジャー・サービス業 Leisure	6,273	7,516	8,039	8,766	9,359	11.0	5,696	5,952
その他業 Other businesses	1,613	1,390	2,112	2,700	4,656	3.8	930	861
合計 Total	64,739	63,730	67,971	70,159	74,984	73.9	40,491	39,587
連結修正 Elimination	△ 710	△ 697	△ 550	△ 987	△ 1,243	△ 0.8	△ 127	△ 80
連結 Consolidated	64,028	63,032	67,420	69,171	73,740	73.1	40,364	39,506

従業員数 Numbers of employee

(人 persons)

	2012/3	2013/3	2014/3	2015/3	2016/3
運輸業 Transportation	6,657	6,599	6,525	6,473	6,433
流通業 Merchandise sales	1,758	1,696	1,657	1,613	1,492
不動産業 Real estate	307	316	328	347	391
レジャー・サービス業 Leisure	1,984	1,919	1,928	2,010	2,091
その他業 Other businesses	1,967	1,976	1,988	2,039	2,075
全社 Corporate	271	259	269	295	309
連結 Consolidated	12,944	12,765	12,695	12,777	12,791