



あなたと あたらしい あしたへ——京王グループ



Keio Corporation

FACT BOOK 2017-2Q

Last five-year Summary (Consolidated)

本資料に記載されている業績見通し等の将来に関する記述は、当社が現在入手している情報および合理的であると判断する一定の前提に基づいており、実際の業績は様々な要因により大きく異なる可能性があります。

This document includes projections based on certain forecast/assumptions made at the time of publication.

Actual performance may differ from forecast figures due to various factors.

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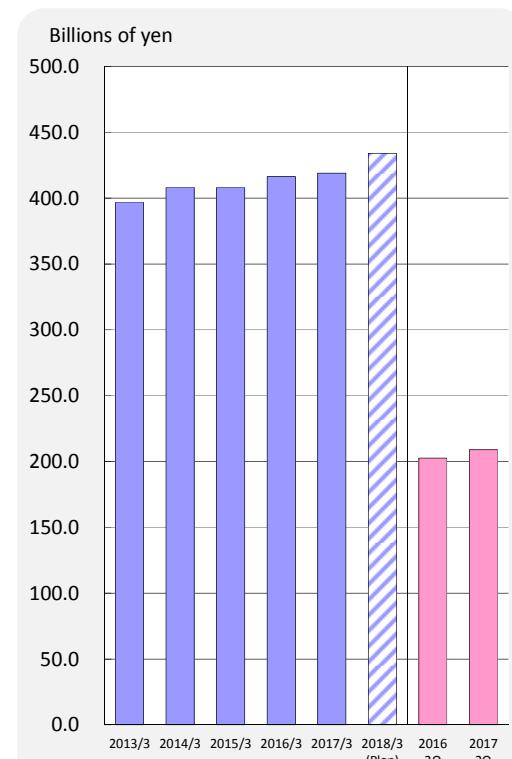
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Financial statements [Consolidated]

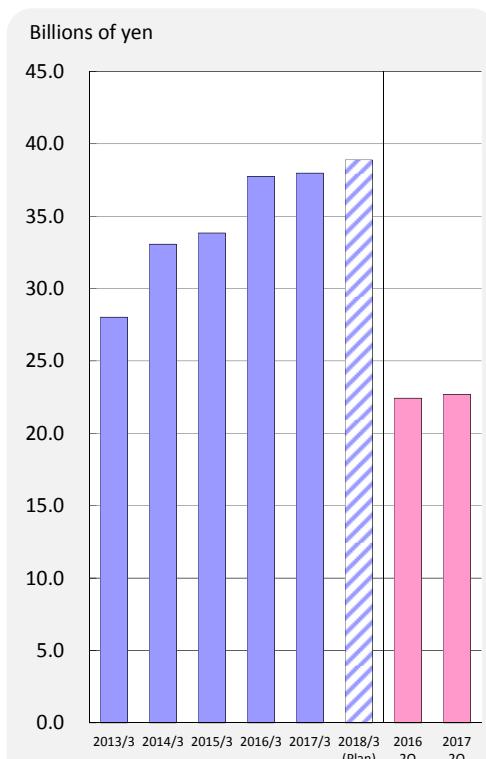
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データ・ハイライト[連結]
Data highlights [Consolidated]

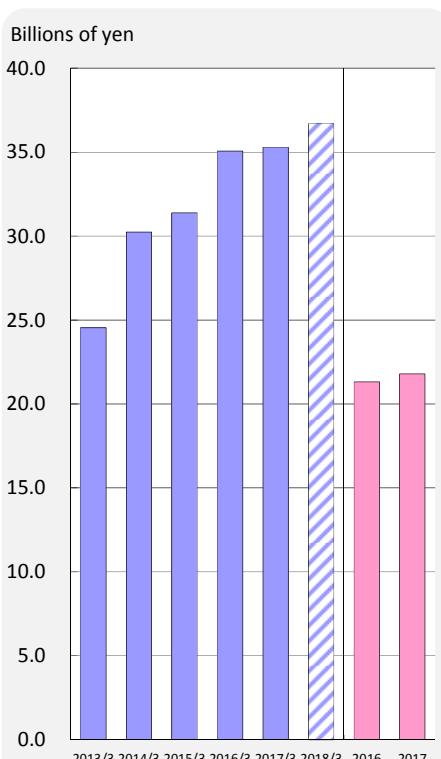
■ 営業収益
Operating revenues



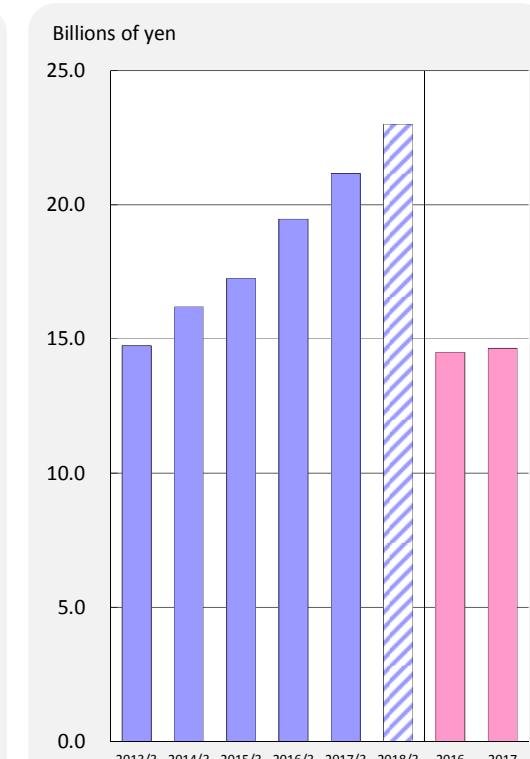
■ 営業利益
Operating profit



■ 経常利益
Ordinary profit



■ 親会社株主に帰属する当期(四半期)純利益
Profit attributable to owners of parent



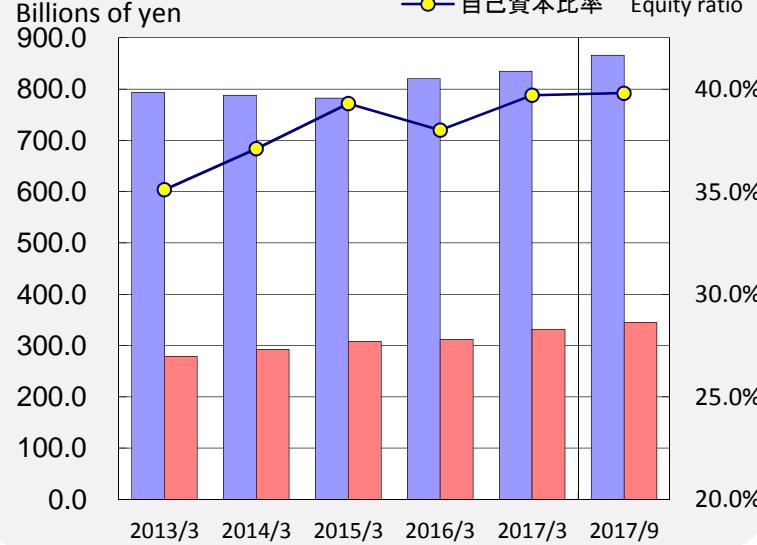
(100万円/¥-mil.)

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 (Plan) | 2016/9 | 2017/9 |
|---|---------|---------|---------|---------|---------|------------------|---------|---------|
| 営業収益 Operating revenues | 396,860 | 407,985 | 408,039 | 416,254 | 418,996 | 434,200 | 202,585 | 208,903 |
| 営業利益 Operating profit | 28,022 | 33,073 | 33,845 | 37,758 | 37,976 | 38,900 | 22,420 | 22,700 |
| 経常利益 Ordinary profit | 24,538 | 30,244 | 31,390 | 35,066 | 35,285 | 36,700 | 21,321 | 21,785 |
| 親会社株主に帰属する当期(四半期)純利益 Profit attributable to owners of parent | 14,748 | 16,197 | 17,248 | 19,468 | 21,168 | 23,000 | 14,492 | 14,649 |

データ・ハイライト[連結]
Data highlights [Consolidated]

■ 総資産と純資産

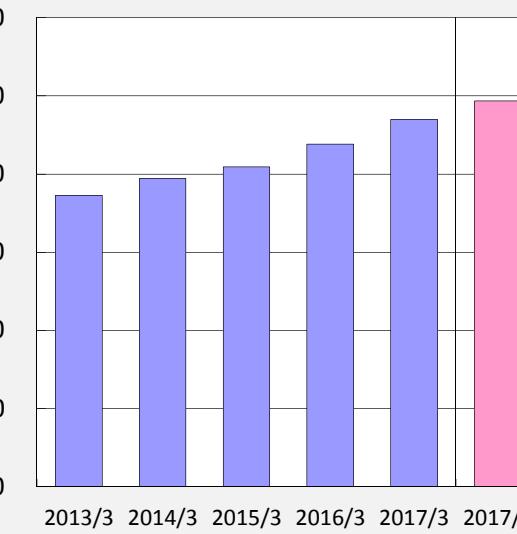
Total assets & Net assets

総資産
Total assets純資産
Net assets自己資本比率
Equity ratio

■ 利益剰余金

Retained earnings

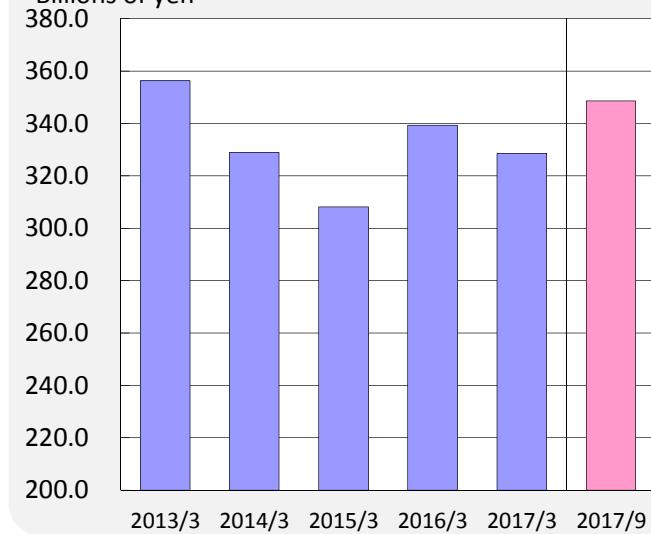
Billions of yen



■ 有利子負債

Interest-bearing debt

Billions of yen



| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2017/9 | (100万円/¥-mil.) | 増減 change |
|--|---------|---------|---------|---------|---------|---------|----------------|-----------|
| 総資産 Total assets | 793,293 | 787,825 | 782,422 | 820,177 | 834,682 | 866,179 | | 31,497 |
| 純資産 Net assets | 278,834 | 292,607 | 307,726 | 311,818 | 332,020 | 344,887 | | 12,866 |
| 自己資本 Shareholders' equity | 278,677 | 292,410 | 307,505 | 311,578 | 331,755 | 344,621 | | 12,865 |
| 自己資本比率 Equity ratio | 35.1% | 37.1% | 39.3% | 38.0% | 39.7% | 39.8% | | 0.1% |
| 利益剰余金 Retained earnings | 186,342 | 197,348 | 204,647 | 219,231 | 234,989 | 246,892 | | 11,902 |
| 有利子負債 Interest-bearing debt* | 356,366 | 328,941 | 308,157 | 339,306 | 328,584 | 348,559 | | 19,975 |
| 借入金 Loans payable | 196,678 | 199,191 | 198,351 | 199,306 | 198,584 | 198,559 | | △ 24 |
| 社債 Bonds payable | 159,411 | 129,607 | 109,803 | 140,000 | 130,000 | 150,000 | | 20,000 |
| 鉄道・運輸機構未払金 Long-term accounts payable to Japan railway construction, transport and technology agency | 276 | 142 | 2 | — | — | — | | — |

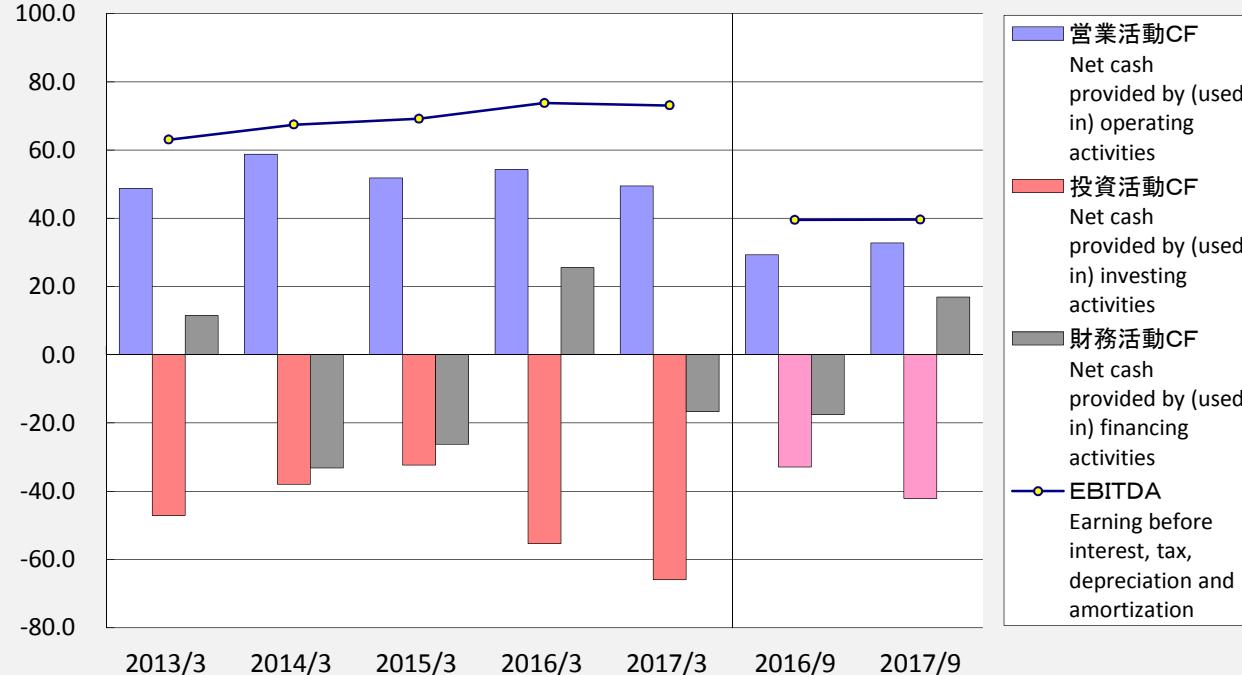
* 有利子負債 = 借入金 + 社債 + 鉄道・運輸機構未払金

Interest-bearing debt = Loans payable + Bonds payable + Long-term accounts payable to Japan railway construction, transport and technology agency

データ・ハイライト[連結]
Data highlights [Consolidated]

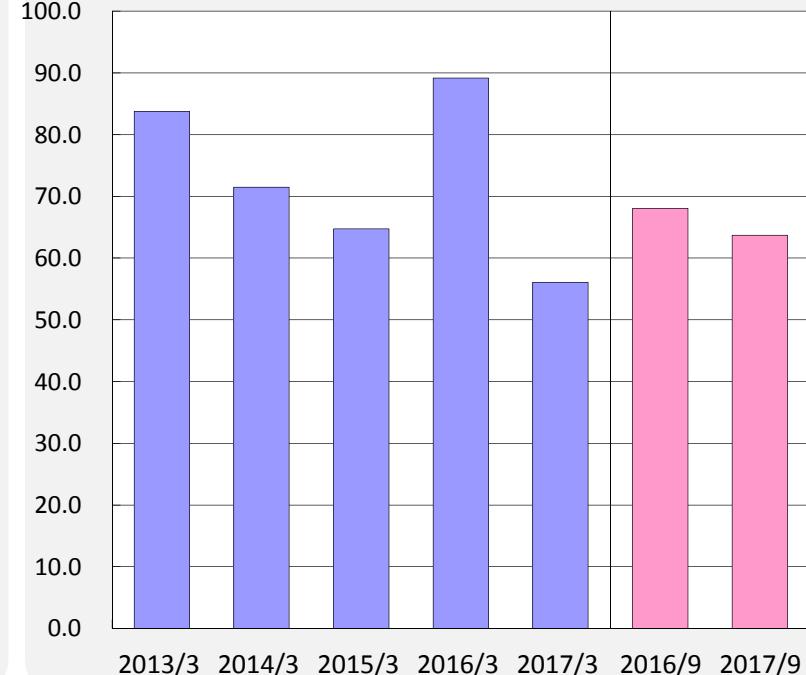
■ キャッシュ・フロー
Cash flows

Billions of yen



■ 現金及び現金同等物の期末残高
Cash and cash equivalents at end of period

Billions of yen



| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2016/9 | 2017/9 |
|---|----------|----------|----------|----------|----------|----------|----------|
| 営業活動CF Net cash provided by (used in) operating activities | 48,711 | 58,772 | 51,858 | 54,247 | 49,440 | 29,318 | 32,812 |
| 投資活動CF Net cash provided by (used in) investing activities | △ 47,080 | △ 37,939 | △ 32,325 | △ 55,323 | △ 65,908 | △ 32,912 | △ 42,078 |
| 財務活動CF Net cash provided by (used in) financing activities | 11,442 | △ 33,158 | △ 26,281 | 25,530 | △ 16,642 | △ 17,503 | 16,875 |
| EBITDA* Earning before interest, tax, depreciation and amortization | 63,032 | 67,420 | 69,171 | 73,740 | 73,063 | 39,506 | 39,588 |
| 現金及び現金同等物の期末(四半期末)残高 Cash and cash equivalents at end of period | 83,795 | 71,473 | 64,724 | 89,180 | 56,067 | 68,082 | 63,676 |

* EBITDA = 営業利益 + 減価償却費 + のれん償却額

EBITDA = Operating profit + Depreciation and amortization + Amortization of goodwill

財務諸表[連結]

Financial Statements [Consolidated]

■ 連結貸借対照表 Consolidated Balance Sheets

(100万円/¥-mil.)

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2017/9 | 増減 change |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 資産の部 Assets | | | | | | | |
| 流動資産 Current assets | 147,530 | 139,586 | 133,196 | 165,456 | 140,817 | 162,720 | 21,903 |
| 現金及び預金 Cash and deposits | 48,315 | 38,993 | 34,744 | 35,059 | 34,577 | 49,071 | 14,494 |
| 受取手形及び売掛金 Notes and accounts receivable-trade | 32,204 | 36,406 | 33,186 | 34,485 | 39,142 | 31,224 | △ 7,917 |
| 有価証券 Short-term investment securities | 35,550 | 32,505 | 30,050 | 54,850 | 21,510 | 30,010 | 8,499 |
| 商品及び製品 Merchandise and finished goods | 14,682 | 12,629 | 13,942 | 12,245 | 13,850 | 15,852 | 2,002 |
| 仕掛け品 Work in process | 7,574 | 8,733 | 9,698 | 16,658 | 20,540 | 25,400 | 4,859 |
| 原材料及び貯蔵品 Raw materials and supplies | 1,590 | 1,675 | 1,856 | 2,013 | 2,176 | 2,123 | △ 52 |
| 繰延税金資産 Deferred tax assets | 3,021 | 3,552 | 3,395 | 3,206 | 2,996 | 2,995 | △ 0 |
| その他 Other | 4,687 | 5,192 | 6,410 | 6,995 | 6,072 | 6,092 | 20 |
| 貸倒引当金 Allowance for doubtful accounts | △ 94 | △ 100 | △ 87 | △ 57 | △ 48 | △ 51 | △ 2 |
| 固定資産 Noncurrent assets | 645,763 | 648,238 | 649,226 | 654,720 | 693,864 | 703,459 | 9,594 |
| 有形固定資産 Property, plant and equipment | 564,563 | 561,458 | 565,689 | 580,379 | 604,397 | 613,517 | 9,119 |
| 建物及び構築物(純額) Buildings and structures, net | 305,351 | 315,526 | 321,921 | 323,371 | 310,491 | 322,251 | 11,760 |
| 機械装置及び運搬具(純額) Machinery, equipment and vehicles, net | 37,240 | 34,067 | 33,204 | 33,068 | 31,858 | 32,200 | 342 |
| 土地 Land | 175,153 | 178,661 | 188,139 | 198,373 | 214,961 | 217,468 | 2,507 |
| 建設仮勘定 Construction in progress | 38,866 | 25,236 | 14,230 | 16,413 | 36,902 | 31,289 | △ 5,612 |
| その他(純額) Other, net | 7,952 | 7,965 | 8,194 | 9,153 | 10,184 | 10,307 | 122 |
| 無形固定資産 Intangible assets | 10,745 | 10,245 | 9,862 | 9,997 | 10,633 | 10,496 | △ 137 |
| 投資その他の資産 Investments and other assets | 70,453 | 76,535 | 73,674 | 64,343 | 78,833 | 79,445 | 611 |
| 投資有価証券 Investment securities | 54,571 | 56,548 | 53,695 | 43,811 | 57,025 | 59,109 | 2,084 |
| 退職給付に係る資産 Net defined benefit asset | — | 6,679 | 5,395 | 4,047 | 5,296 | 5,250 | △ 46 |
| 繰延税金資産 Deferred tax assets | 6,510 | 5,970 | 7,063 | 8,804 | 8,442 | 8,058 | △ 384 |
| その他 Other | 9,659 | 7,620 | 7,704 | 7,866 | 8,218 | 7,175 | △ 1,042 |
| 貸倒引当金 Allowance for doubtful accounts | △ 286 | △ 284 | △ 185 | △ 185 | △ 149 | △ 148 | 0 |
| 資産合計 Total assets | 793,293 | 787,825 | 782,422 | 820,177 | 834,682 | 866,179 | 31,497 |

《参考》 Reference

有形固定資産の増減内訳 Increase(decrease) in property, plant and equipment

| | | | | | | |
|-----------------|-----------------|----------------|--------------|---------------|---------------|--------------|
| 取得 Acquired | 52,658 | 40,863 | 46,116 | 46,850 | 65,431 | 26,999 |
| 償却 Depreciation | △ 32,747 | △ 31,767 | △ 32,874 | △ 33,410 | △ 32,627 | △ 15,441 |
| 除却 Retirement | △ 2,681 | △ 1,576 | △ 1,277 | △ 665 | △ 901 | △ 127 |
| その他 Other | △ 37,422 | △ 10,624 | △ 7,732 | 1,915 | △ 7,885 | △ 2,311 |
| 計 Total | △ 20,192 | △ 3,105 | 4,231 | 14,689 | 24,017 | 9,119 |

投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities

| | | | | | | |
|---|--------|-----|-------|----------|-------|-------|
| 投資有価証券の評価差額の増減 | 11,258 | 571 | 8,549 | △ 11,316 | 5,802 | 1,902 |
| Increase(decrease) in valuation difference on investment securities | | | | | | |

財務諸表[連結]

Financial Statements [Consolidated]

■ 連結貸借対照表 Consolidated Balance Sheets

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2017/9 | (100万円/¥-mil.) 増減 change |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|
| 負債の部 Liabilities | | | | | | | |
| 流動負債 Current liabilities | 195,399 | 198,037 | 175,546 | 195,703 | 207,602 | 204,287 | △ 3,315 |
| 支払手形及び買掛金 Notes and accounts payable-trade | 17,189 | 18,274 | 17,478 | 19,424 | 18,547 | 14,772 | △ 3,775 |
| 短期借入金 Short-term loans payable | 60,612 | 65,596 | 66,572 | 76,399 | 72,065 | 71,034 | △ 1,031 |
| 1年内償還予定の社債 Current portion of bonds | 30,000 | 20,000 | — | 10,000 | 20,000 | 20,000 | — |
| 未払法人税等 Income taxes payable | 2,765 | 8,008 | 4,412 | 8,411 | 6,878 | 7,720 | 842 |
| 前受金 Advances received | 18,228 | 18,878 | 15,941 | 16,598 | 21,415 | 23,810 | 2,394 |
| 賞与引当金 Provision for bonuses | 2,028 | 2,221 | 2,188 | 2,208 | 2,256 | 5,595 | 3,339 |
| その他の引当金 Other provision | 2,464 | 2,056 | 2,079 | 2,064 | 2,029 | 1,748 | △ 281 |
| その他 Other | 62,110 | 63,001 | 66,874 | 60,597 | 64,410 | 59,605 | △ 4,805 |
| 固定負債 Noncurrent liabilities | 319,060 | 297,180 | 299,149 | 312,655 | 295,059 | 317,005 | 21,946 |
| 社債 Bonds payable | 129,411 | 109,607 | 109,803 | 130,000 | 110,000 | 130,000 | 20,000 |
| 長期借入金 Long-term loans payable | 136,066 | 133,595 | 131,778 | 122,906 | 126,518 | 127,525 | 1,006 |
| 繰延税金負債 Deferred tax liabilities | 32 | 907 | 2,598 | 1,824 | 1,807 | 1,807 | — |
| 退職給付引当金 Provision for retirement benefits | 20,961 | — | — | — | — | — | — |
| 退職給付に係る負債 Net defined benefit liability | — | 18,997 | 20,236 | 20,565 | 20,742 | 20,900 | 158 |
| その他 Other | 32,589 | 34,073 | 34,732 | 37,359 | 35,990 | 36,771 | 781 |
| 負債合計 Total liabilities | 514,459 | 495,218 | 474,696 | 508,358 | 502,661 | 521,292 | 18,630 |
| 純資産の部 Net assets | | | | | | | |
| 株主資本 Shareholders' equity | 268,095 | 278,953 | 286,223 | 300,782 | 316,526 | 328,416 | 11,890 |
| 資本金 Capital stock | 59,023 | 59,023 | 59,023 | 59,023 | 59,023 | 59,023 | — |
| 資本剰余金 Capital surplus | 42,008 | 42,008 | 42,009 | 42,010 | 42,010 | 42,010 | 0 |
| 利益剰余金 Retained earnings | 186,342 | 197,348 | 204,647 | 219,231 | 234,989 | 246,892 | 11,902 |
| 自己株式 Treasury stock | △ 19,279 | △ 19,427 | △ 19,456 | △ 19,483 | △ 19,497 | △ 19,509 | △ 11 |
| その他の包括利益累計額 Accumulated other comprehensive income | 10,581 | 13,457 | 21,281 | 10,796 | 15,229 | 16,204 | 974 |
| その他有価証券評価差額金 Valuation difference on available-for-sale securities | 10,580 | 10,947 | 17,287 | 9,866 | 13,892 | 15,208 | 1,316 |
| 為替換算調整勘定 Foreign currency translation adjustment | 1 | 7 | 11 | 10 | 9 | 9 | △ 0 |
| 退職給付に係る調整累計額 Remeasurements of defined benefit plans | — | 2,502 | 3,982 | 919 | 1,328 | 986 | △ 341 |
| 非支配株主持分 Non-controlling interests | 156 | 196 | 220 | 240 | 264 | 265 | 1 |
| 純資産合計 Total net assets | 278,834 | 292,607 | 307,726 | 311,818 | 332,020 | 344,887 | 12,866 |
| 負債純資産合計 Total liabilities and net assets | 793,293 | 787,825 | 782,422 | 820,177 | 834,682 | 866,179 | 31,497 |

財務諸表〔連結〕

Financial Statements [Consolidated]

■ 連結損益計算書 Consolidated Statements of Income

(100万円/¥-mil.)

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 (Plan) | 増減 | change(%) | 2016/9 | 2017/9 | 増減 | change(%) |
|---|---------|---------|---------|---------|---------|------------------|--------|-----------|---------|---------|-------|-----------|
| 連結損益計算書 Consolidated Statements of Income | | | | | | | | | | | | |
| 営業収益 Operating revenues | 396,860 | 407,985 | 408,039 | 416,254 | 418,996 | 434,200 | 15,204 | (3.6) | 202,585 | 208,903 | 6,318 | (3.1) |
| 営業費 Operating expenses | 368,838 | 374,911 | 374,194 | 378,496 | 381,019 | | | | 180,165 | 186,203 | 6,038 | (3.4) |
| 運輸業等営業費及び売上原価 Operating expenses and cost of sales of transportation | 322,176 | 328,481 | 328,519 | 331,915 | 334,047 | | | | 157,372 | 162,738 | 5,366 | (3.4) |
| 販売費及び一般管理費 Selling, general and administrative expenses | 46,661 | 46,430 | 45,675 | 46,580 | 46,972 | | | | 22,792 | 23,464 | 672 | (2.9) |
| 営業利益 Operating profit | 28,022 | 33,073 | 33,845 | 37,758 | 37,976 | 38,900 | 924 | (2.4) | 22,420 | 22,700 | 280 | (1.2) |
| 営業外収益 Non-operating income | 2,800 | 2,470 | 2,629 | 2,141 | 2,152 | | | | 1,054 | 1,264 | 209 | (19.8) |
| 受取利息 Interest income | 76 | 66 | 77 | 59 | 31 | | | | 16 | 50 | 33 | (205.0) |
| 受取配当金 Dividends income | 839 | 1,044 | 1,128 | 1,053 | 1,099 | | | | 619 | 646 | 27 | (4.5) |
| 匿名組合投資利益 Gain on investments in silent partnership | 442 | 353 | 439 | — | — | | | | — | — | — | — |
| 持分法による投資利益 Equity in earnings of affiliates | 76 | 107 | 17 | 25 | — | | | | — | — | — | — |
| 雑収入 Miscellaneous income | 1,365 | 898 | 967 | 1,003 | 1,021 | | | | 419 | 567 | 147 | (35.3) |
| 営業外費用 Non-operating expenses | 6,283 | 5,300 | 5,084 | 4,833 | 4,844 | | | | 2,153 | 2,179 | 25 | (1.2) |
| 支払利息 Interest expenses | 5,614 | 4,942 | 4,669 | 4,297 | 3,955 | | | | 2,007 | 1,881 | △ 125 | (△ 6.3) |
| 持分法による投資損失 Equity in losses of affiliates | — | — | — | — | 565 | | | | 35 | 31 | △ 3 | (△ 10.0) |
| 雑支出 Miscellaneous expenses | 669 | 357 | 414 | 535 | 323 | | | | 110 | 265 | 155 | (140.1) |
| 経常利益 Ordinary profit | 24,538 | 30,244 | 31,390 | 35,066 | 35,285 | 36,700 | 1,415 | (4.0) | 21,321 | 21,785 | 463 | (2.2) |
| 特別利益 Extraordinary income | 35,683 | 8,135 | 5,261 | 6,633 | 4,738 | | | | 680 | 1,549 | 869 | (127.8) |
| 特別損失 Extraordinary loss | 36,729 | 12,069 | 9,903 | 9,219 | 8,707 | | | | 627 | 1,638 | 1,010 | (161.1) |
| 税金等調整前当期(四半期)純利益 Profit before income taxes | 23,493 | 26,310 | 26,748 | 32,481 | 31,316 | | | | 21,374 | 21,696 | 321 | (1.5) |
| 法人税等 Income taxes | — | — | — | — | — | | | | 6,875 | 7,045 | 169 | (2.5) |
| 法人税、住民税及び事業税 Income taxes-current | 7,032 | 10,742 | 9,076 | 11,696 | 11,442 | | | | — | — | — | — |
| 法人税等調整額 Income taxes-deferred | 1,684 | △ 670 | 400 | 1,296 | △ 1,318 | | | | — | — | — | — |
| 当期(四半期)純利益 Profit | 14,777 | 16,237 | 17,272 | 19,488 | 21,192 | | | | 14,498 | 14,651 | 152 | (1.0) |
| 非支配株主に帰属する当期(四半期)純利益 Profit attributable to non-controlling interests | 28 | 40 | 23 | 19 | 23 | | | | 5 | 1 | △ 4 | (△ 76.6) |
| 親会社株主に帰属する当期(四半期)純利益 Profit attributable to owners of parent | 14,748 | 16,197 | 17,248 | 19,468 | 21,168 | 23,000 | 1,832 | (8.7) | 14,492 | 14,649 | 156 | (1.1) |

《参考》Reference

特別利益 Extraordinary income

| | | | | | | | | | | | | |
|---|--------|-------|-------|-------|-------|--|--|--|-----|-------|-----|---------|
| 工事負担金等受入額 Contribution for construction | 35,383 | 6,509 | 4,178 | 2,241 | 1,470 | | | | 401 | 440 | 39 | (9.9) |
| その他 Other | 300 | 1,626 | 1,083 | 4,392 | 3,268 | | | | 279 | 1,108 | 829 | (297.4) |
| 計 Total | 35,683 | 8,135 | 5,261 | 6,633 | 4,738 | | | | 680 | 1,549 | 869 | (127.8) |

特別損失 Extraordinary loss

| | | | | | | | | | | | | |
|---|--------|--------|-------|-------|-------|--|--|--|-----|-------|-------|---------|
| 固定資産圧縮損 Loss on reduction of noncurrent assets | 35,382 | 6,530 | 4,628 | 2,206 | 1,469 | | | | 400 | 1,366 | 965 | (240.8) |
| 固定資産除却損 Loss on retirement of noncurrent assets | 878 | 954 | 626 | 980 | 803 | | | | 193 | 240 | 46 | (24.2) |
| 減損損失 Impairment loss | 93 | 4,079 | 3,137 | 5,449 | 5,735 | | | | — | — | — | — |
| その他 Other | 374 | 506 | 1,511 | 582 | 698 | | | | 32 | 31 | △ 1 | (△ 4.9) |
| 計 Total | 36,729 | 12,069 | 9,903 | 9,219 | 8,707 | | | | 627 | 1,638 | 1,010 | (161.1) |

財務諸表[連結]

Financial Statements [Consolidated]

連結キャッシュ・フロー計算書 Consolidated Statements of Cash Flows

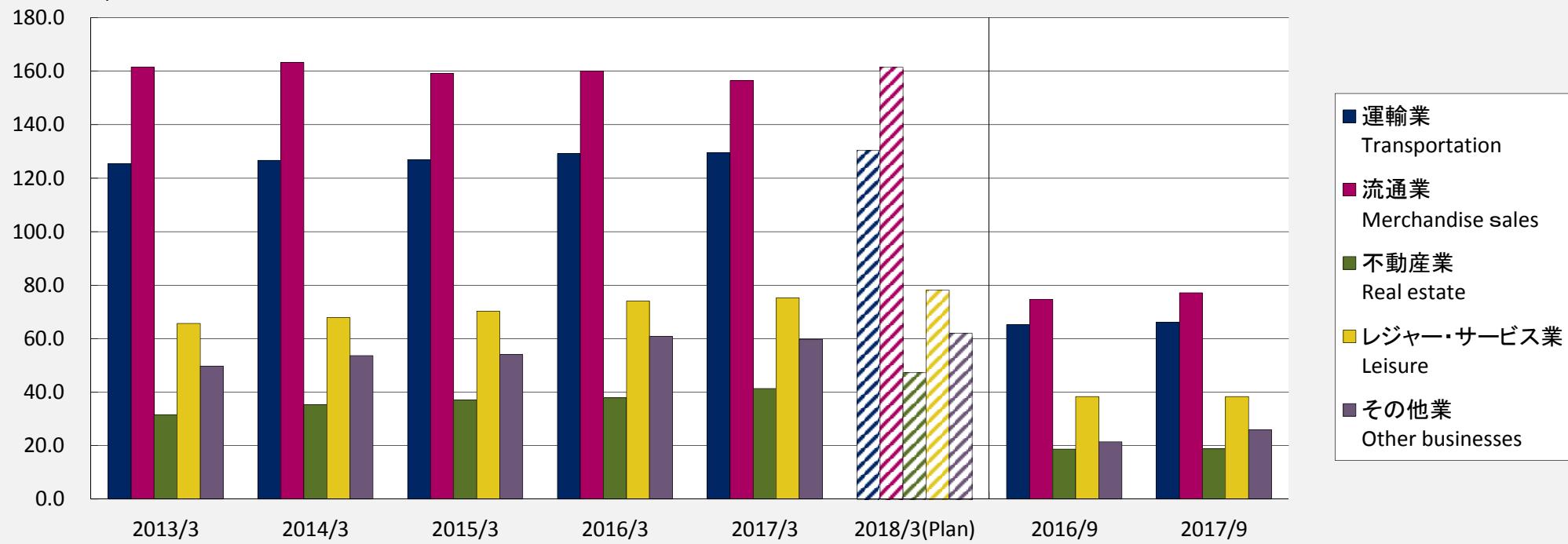
| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2016/9 | 2017/9 | (100万円/¥-mil.) 増減 change |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------------------|
| 税金等調整前当期(四半期)純利益 Profit before income taxes | 23,493 | 26,310 | 26,748 | 32,481 | 31,316 | 21,374 | 21,696 | 321 |
| 減価償却費 Depreciation and amortization | 34,605 | 33,942 | 34,921 | 35,577 | 34,681 | 16,884 | 16,686 | △ 198 |
| 減損損失 Impairment loss | 93 | 4,079 | 3,137 | 5,449 | 5,735 | — | — | — |
| のれん償却額 Amortization of goodwill | 404 | 404 | 404 | 404 | 404 | 202 | 202 | — |
| 退職給付引当金の増減額(△は減少) Increase (decrease) in provision for retirement benefits | △ 583 | △ 20,961 | — | — | — | — | — | — |
| 退職給付に係る負債の増減額(△は減少) Increase (decrease) in net defined benefit liability | — | 20,443 | △ 1,014 | △ 428 | △ 236 | — | — | — |
| 前払年金費用の増減額(△は増加) Decrease (increase) in prepaid pension costs | △ 663 | 2,930 | — | — | — | — | — | — |
| 退職給付に係る資産の増減額(△は減少) Increase (decrease) in net defined benefit asset | — | △ 4,272 | △ 1,899 | △ 2,459 | △ 245 | — | — | — |
| 固定資産除却損 Loss on retirement of noncurrent assets | 2,699 | 1,617 | 1,285 | 669 | 908 | — | — | — |
| 固定資産圧縮損 Loss on reduction of noncurrent assets | 35,382 | 6,530 | 4,628 | 2,206 | 1,469 | — | — | — |
| 受取利息及び受取配当金 Interest and dividends income | △ 916 | △ 1,111 | △ 1,206 | △ 1,112 | △ 1,130 | — | — | — |
| 支払利息 Interest expenses | 5,614 | 4,942 | 4,669 | 4,297 | 3,955 | — | — | — |
| 工事負担金等受入額 Contribution for construction | △ 35,383 | △ 6,509 | △ 4,178 | △ 2,241 | △ 1,470 | — | — | — |
| 営業債権の増減額(△は増加) Decrease (increase) in operating receivables | △ 264 | △ 4,164 | 3,035 | △ 854 | △ 2,590 | — | — | — |
| たな卸資産の増減額(△は増加) Decrease (increase) in inventories | △ 3,914 | 745 | △ 2,595 | △ 5,666 | △ 5,952 | — | — | — |
| 営業債務の増減額(△は減少) Increase (decrease) in operating debt | 1,351 | 1,468 | △ 3,117 | 1,879 | △ 347 | — | — | — |
| その他 Other, net | 1,239 | 1,764 | 2,979 | △ 6,409 | △ 451 | — | — | — |
| 小計 Subtotal | 63,159 | 68,159 | 67,799 | 63,793 | 66,047 | — | — | — |
| 利息及び配当金の受取額 Interest and dividends income received | 920 | 1,116 | 1,210 | 1,111 | 1,137 | — | — | — |
| 利息の支払額 Interest expenses paid | △ 5,046 | △ 4,784 | △ 4,509 | △ 4,102 | △ 3,973 | — | — | — |
| 損害賠償金の受取額 Proceeds from damages | — | — | — | 1,909 | 109 | — | — | — |
| 退職加算金等の支払額 Payments for extra retirement payments and other | — | — | — | △ 1,433 | — | — | — | — |
| 退店補償金の支払額 Compensation paid for tenants closing | △ 62 | △ 254 | △ 65 | △ 155 | △ 239 | — | — | — |
| 法人税等の支払額 Income taxes paid | △ 10,259 | △ 5,464 | △ 12,575 | △ 6,875 | △ 13,640 | △ 7,891 | △ 5,907 | 1,984 |
| その他 Other, net | — | — | — | — | — | △ 1,250 | 134 | 1,385 |
| 営業活動によるキャッシュ・フロー Net cash provided by (used in) operating activities | 48,711 | 58,772 | 51,858 | 54,247 | 49,440 | 29,318 | 32,812 | 3,493 |
| 有形及び無形固定資産の取得による支出 Purchase of property, plant and equipment and intangible assets | — | △ 43,204 | △ 47,618 | △ 50,936 | △ 66,347 | △ 37,569 | △ 31,642 | 5,926 |
| 有形及び無形固定資産の売却による収入 Proceeds from sales of property plant and equipment and intangible assets | — | — | 342 | 1,882 | 2,559 | — | — | — |
| 有形固定資産の取得による支出 Purchase of property, plant and equipment | △ 53,067 | — | — | — | — | — | — | — |
| 工事負担金等受入による収入 Proceeds from contribution received for construction | 6,351 | 4,420 | 3,286 | 2,664 | 4,072 | 3,008 | 3,573 | 565 |
| 投資有価証券の取得による支出 Purchase of investment securities | △ 377 | △ 1,466 | △ 1,603 | △ 1,816 | △ 7,484 | — | — | — |
| 投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of investment securities | 207 | 1,328 | 12,545 | 341 | 1,091 | — | — | — |
| 有価証券の取得による支出 Purchase of securities | — | — | — | — | △ 7,000 | △ 7,000 | — | 7,000 |
| 有価証券の売却及び償還による収入 Proceeds from sales and redemption of securities | — | — | — | — | 7,000 | 7,000 | — | △ 7,000 |
| 連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of investments in subsidiaries resulting in change in scope of consolidation | — | — | — | △ 7,301 | — | — | — | — |
| その他 Other, net | △ 194 | 982 | 722 | △ 157 | 199 | 1,649 | △ 14,008 | △ 15,658 |
| 投資活動によるキャッシュ・フロー Net cash provided by (used in) investing activities | △ 47,080 | △ 37,939 | △ 32,325 | △ 55,323 | △ 65,908 | △ 32,912 | △ 42,078 | △ 9,166 |
| 短期借入金の純増減額(△は減少) Net increase (decrease) in short-term loans payable | 4,490 | 4,780 | 2,788 | 3,245 | 3,327 | △ 131 | △ 1,200 | △ 1,069 |
| 長期借入れによる収入 Proceeds from long-term loans payable | 13,610 | 12,400 | 11,580 | 10,460 | 15,301 | — | 5,608 | 5,608 |
| 長期借入金の返済による支出 Repayment of long-term loans payable | △ 12,249 | △ 14,667 | △ 15,208 | △ 12,749 | △ 19,349 | △ 4,419 | △ 4,432 | △ 12 |
| 社債の発行による収入 Proceeds from issuance of bonds | 29,859 | — | — | 29,841 | — | — | 19,883 | 19,883 |
| 社債の償還による支出 Redemption of bonds | △ 20,000 | △ 30,000 | △ 20,000 | — | △ 10,000 | △ 10,000 | — | 10,000 |
| 自己株式の取得による支出 Purchase of treasury stock | △ 107 | △ 50 | △ 29 | △ 28 | △ 14 | △ 7 | △ 13 | △ 5 |
| 配当金の支払額 Cash dividends paid | △ 3,664 | △ 5,193 | △ 4,887 | △ 4,883 | △ 5,493 | △ 2,747 | △ 2,745 | 2 |
| その他 Other, net | △ 495 | △ 426 | △ 524 | △ 354 | △ 412 | △ 197 | △ 225 | △ 27 |
| 財務活動によるキャッシュ・フロー Net cash provided by (used in) financing activities | 11,442 | △ 33,158 | △ 26,281 | 25,530 | △ 16,642 | △ 17,503 | 16,875 | 34,378 |
| 現金及び現金同等物に係る換算差額 Effect of exchange rate change on cash and cash equivalents | 7 | 4 | △ 0 | 1 | △ 2 | △ 0 | 0 | 1 |
| 現金及び現金同等物の増減額(△は減少) Net increase (decrease) in cash and cash equivalents | 13,080 | △ 12,321 | △ 6,749 | 24,455 | △ 33,113 | △ 21,098 | 7,609 | 28,707 |
| 現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period | 70,715 | 83,795 | 71,473 | 64,724 | 89,180 | 89,180 | 56,067 | △ 33,113 |
| 連結子会社による非連結子会社の合併に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents resulting from merger of unconsolidated subsidiaries of subsidiaries | — | — | 0 | — | — | — | — | — |
| 現金及び現金同等物の期末(四半期末)残高 Cash and cash equivalents at end of period | 83,795 | 71,473 | 64,724 | 89,180 | 56,067 | 68,082 | 63,676 | △ 4,405 |

セグメント情報

Segment information

■ 営業収益 Operating revenues

Billions of yen



- 運輸業
Transportation
- 流通業
Merchandise sales
- 不動産業
Real estate
- レジャー・サービス業
Leisure
- その他業
Other businesses

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | (100万円/¥-mil.) | 2018/3(Plan) | (10億円/¥-bil.) | (100万円/¥-mil.) |
|-----------------------|----------|----------|----------|----------|----------|----------------|--------------|---------------|----------------|
| | | | | | | 2016/9 | | | |
| 運輸業 Transportation | 125,300 | 126,600 | 126,887 | 129,210 | 129,487 | | 130.3 | 65,235 | 66,166 |
| 流通業 Merchandise sales | 161,434 | 163,239 | 159,097 | 159,946 | 156,373 | | 161.4 | 74,676 | 77,143 |
| 不動産業 Real estate | 31,624 | 35,375 | 37,141 | 37,888 | 41,389 | | 47.3 | 18,735 | 18,821 |
| レジャー・サービス業 Leisure | 65,665 | 67,882 | 70,310 | 74,079 | 75,258 | | 78.1 | 38,350 | 38,346 |
| その他業 Other businesses | 49,690 | 53,664 | 54,072 | 60,845 | 59,796 | | 62.1 | 21,445 | 26,002 |
| 合計 Total | 433,715 | 446,763 | 447,510 | 461,970 | 462,305 | | 479.3 | 218,443 | 226,481 |
| 連結修正 Elimination | △ 36,854 | △ 38,777 | △ 39,470 | △ 45,715 | △ 43,309 | | △ 45.1 | △ 15,857 | △ 17,577 |
| 連結 Consolidated | 396,860 | 407,985 | 408,039 | 416,254 | 418,996 | | 434.2 | 202,585 | 208,903 |

セグメント情報

Segment information

■ 営業収益の明細 Operating revenues transaction

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | (100万円/¥-mil.) | 2016/9 | 2017/9 |
|--|---------|---------|---------|---------|---------|----------------|---------|---------|
| 運輸業 Transportation | | | | | | | | |
| 鉄道事業 Railways | 80,974 | 81,748 | 81,908 | 83,776 | 84,558 | | 42,418 | 43,268 |
| バス事業 Bus services | 33,060 | 33,955 | 34,547 | 35,327 | 35,035 | | 17,868 | 18,116 |
| タクシー業 Taxi services | 13,132 | 12,909 | 12,655 | 12,500 | 13,185 | | 6,569 | 6,377 |
| その他 Others | 2,464 | 2,529 | 2,728 | 2,763 | 2,641 | | 1,290 | 1,282 |
| 消去 Elimination | △ 4,332 | △ 4,541 | △ 4,952 | △ 5,156 | △ 5,933 | | △ 2,911 | △ 2,877 |
| 合計 Total | 125,300 | 126,600 | 126,887 | 129,210 | 129,487 | | 65,235 | 66,166 |
| 流通業 Merchandise sales | | | | | | | | |
| 百貨店業 Department stores | 90,680 | 92,714 | 86,977 | 87,456 | 84,854 | | 39,566 | 41,647 |
| ストア業(注) Retail stores (note) | 44,913 | 45,017 | 45,699 | 46,282 | 46,389 | | 22,870 | 23,591 |
| 書籍販売業 Retail stores for books | 10,368 | 9,842 | 9,087 | 8,198 | 7,224 | | 3,524 | 3,207 |
| ショッピングセンター事業 Shopping centers | 10,530 | 10,548 | 12,424 | 12,973 | 12,553 | | 6,280 | 6,283 |
| その他 Others | 11,537 | 11,577 | 11,751 | 11,730 | 11,603 | | 5,593 | 5,594 |
| 消去 Elimination | △ 6,594 | △ 6,460 | △ 6,842 | △ 6,694 | △ 6,251 | | △ 3,158 | △ 3,180 |
| 合計 Total | 161,434 | 163,239 | 159,097 | 159,946 | 156,373 | | 74,676 | 77,143 |
| 不動産業 Real estate | | | | | | | | |
| 不動産賃貸業 Land and building leasing | 29,380 | 30,211 | 30,240 | 31,966 | 33,951 | | 16,759 | 17,260 |
| 不動産販売業 Development for selling by lots | 9,868 | 12,432 | 14,371 | 12,116 | 13,973 | | 5,268 | 4,896 |
| その他 Others | 1,178 | 1,078 | 1,370 | 1,483 | 1,823 | | 858 | 958 |
| 消去 Elimination | △ 8,803 | △ 8,346 | △ 8,841 | △ 7,678 | △ 8,359 | | △ 4,151 | △ 4,293 |
| 合計 Total | 31,624 | 35,375 | 37,141 | 37,888 | 41,389 | | 18,735 | 18,821 |
| レジャー・サービス業 Leisure | | | | | | | | |
| ホテル業 Hotels | 42,187 | 44,281 | 45,389 | 48,407 | 48,955 | | 24,160 | 24,416 |
| 旅行業 Travel services | 16,660 | 16,273 | 16,615 | 16,948 | 17,244 | | 9,807 | 9,898 |
| 広告代理業 Advertising services | 10,420 | 11,100 | 11,954 | 12,091 | 12,283 | | 5,710 | 5,271 |
| その他 Others | 5,991 | 5,911 | 6,032 | 6,275 | 6,533 | | 3,416 | 3,476 |
| 消去 Elimination | △ 9,593 | △ 9,685 | △ 9,681 | △ 9,643 | △ 9,758 | | △ 4,744 | △ 4,716 |
| 合計 Total | 65,665 | 67,882 | 70,310 | 74,079 | 75,258 | | 38,350 | 38,346 |
| その他業 Other businesses | | | | | | | | |
| ビル総合管理業 Building maintenance | 21,275 | 22,511 | 21,614 | 22,498 | 23,758 | | 9,814 | 10,937 |
| 車両整備業 Railway car maintenance | 8,641 | 8,322 | 8,939 | 9,468 | 10,264 | | 3,605 | 4,261 |
| 建築・土木業 Construction | 16,389 | 19,247 | 20,238 | 24,222 | 21,479 | | 5,575 | 8,290 |
| その他 Others | 5,724 | 6,156 | 6,516 | 7,140 | 7,526 | | 3,435 | 3,663 |
| 消去 Elimination | △ 2,340 | △ 2,573 | △ 3,236 | △ 2,484 | △ 3,231 | | △ 985 | △ 1,150 |
| 合計 Total | 49,690 | 53,664 | 54,072 | 60,845 | 59,796 | | 21,445 | 26,002 |

(注) 2016年4月にストア業を運営する「株京王ストア」と駅売店業を運営する「京王リテールサービス株」が合併したことにより、2016年度より駅売店業はストア業に含めて表示している。過年度数値についても同様の組替を行っている。

Note: Beginning in FY2016, Retail Stores – in Stations have been included in Retail Stores in conjunction with the merger of Keio Store, which runs the Retail Stores, and Keio Retail Service, which runs the Retail Stores – in Stations,

in April 2016. Figures for previous years have been converted accordingly.

セグメント情報

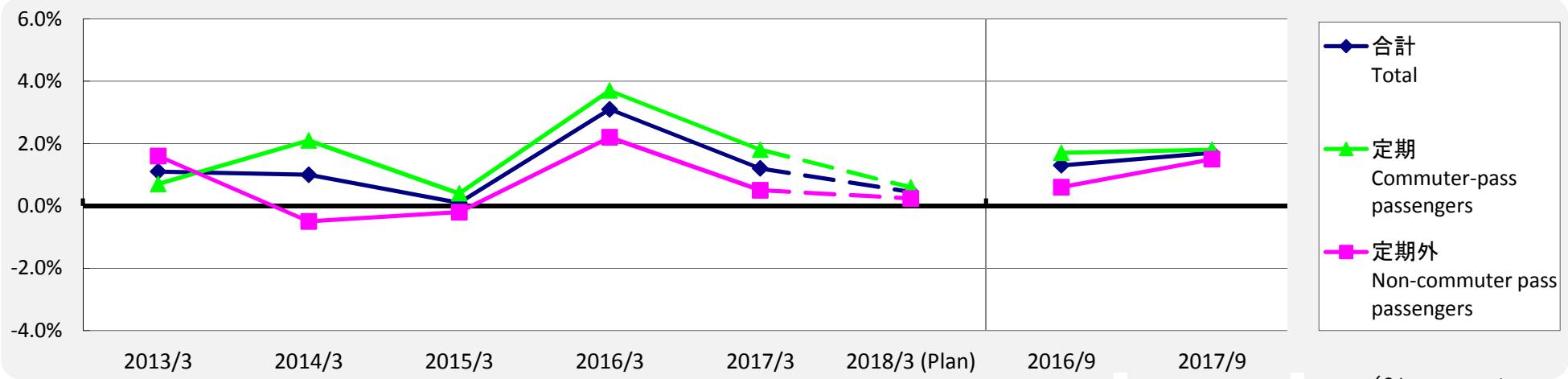
Segment information

■ 鉄道輸送人員(対前年増減) Passengers transported of Railways(Change of Passengers transported of Railways)

(千人 Thousands of people)

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 (Plan) |
|--|--------------------|---------------------|--------------------|--------------------|--------------------|-------------------|
| 定期 Commuter-pass passengers | 360,945 (-2,479) | 368,582 (7,637) | 369,922 (1,340) | 383,728 (13,806) | 390,503 (6,775) | 392,812 (2,309) |
| 通勤 Commuter-pass passengers | 267,414 (-1,449) | 273,274 (5,860) | 277,935 (-4,661) | 289,730 (11,795) | 296,359 (6,629) | 298,652 (2,293) |
| 通学 Commuter-pass passengers (Students) | 93,531 (-1,030) | 95,308 (1,777) | 91,987 (△ 3,321) | 93,998 (2,011) | 94,144 (146) | 94,160 (16) |
| 定期外 Non-commuter pass passengers | 264,740 (-4,143) | 263,305 (△ 1,435) | 262,806 (△ 499) | 268,612 (5,806) | 269,824 (1,212) | 270,462 (638) |
| 合計 Total | 625,685 (-6,622) | 631,887 (-6,202) | 632,728 (-841) | 652,340 (19,612) | 660,327 (-7,987) | 663,274 (2,947) |
| | | | | | 2016/9 | 2017/9 |
| 定期 Commuter-pass passengers | | | | | 199,510 (3,376) | 203,024 (3,514) |
| 通勤 Commuter-pass passengers | | | | | 148,862 (3,488) | 152,336 (3,474) |
| 通学 Commuter-pass passengers (Students) | | | | | 50,648 (△ 112) | 50,688 (40) |
| 定期外 Non-commuter pass passengers | | | | | 134,761 (770) | 136,822 (2,061) |
| 合計 Total | | | | | 334,271 (4,146) | 339,846 (5,575) |

■ 鉄道輸送人員の対前年増減率 Variation ratio against previous year of passengers transported of Railways



(% , percent)

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 (Plan) | 2016/9 | 2017/9 |
|--|--------|--------|--------|--------|--------|---------------|--------|--------|
| 定期 Commuter-pass passengers | 0.7 | 2.1 | 0.4 | 3.7 | 1.8 | 0.6 | 1.7 | 1.8 |
| 通勤 Commuter-pass passengers | 0.5 | 2.2 | 1.7 | 4.2 | 2.3 | 0.8 | 2.4 | 2.3 |
| 通学 Commuter-pass passengers (Students) | 1.1 | 1.9 | △ 3.5 | 2.2 | 0.2 | 0.0 | △ 0.2 | 0.1 |
| 定期外 Non-commuter pass passengers | 1.6 | △ 0.5 | △ 0.2 | 2.2 | 0.5 | 0.2 | 0.6 | 1.5 |
| 合計 Total | 1.1 | 1.0 | 0.1 | 3.1 | 1.2 | 0.4 | 1.3 | 1.7 |

セグメント情報

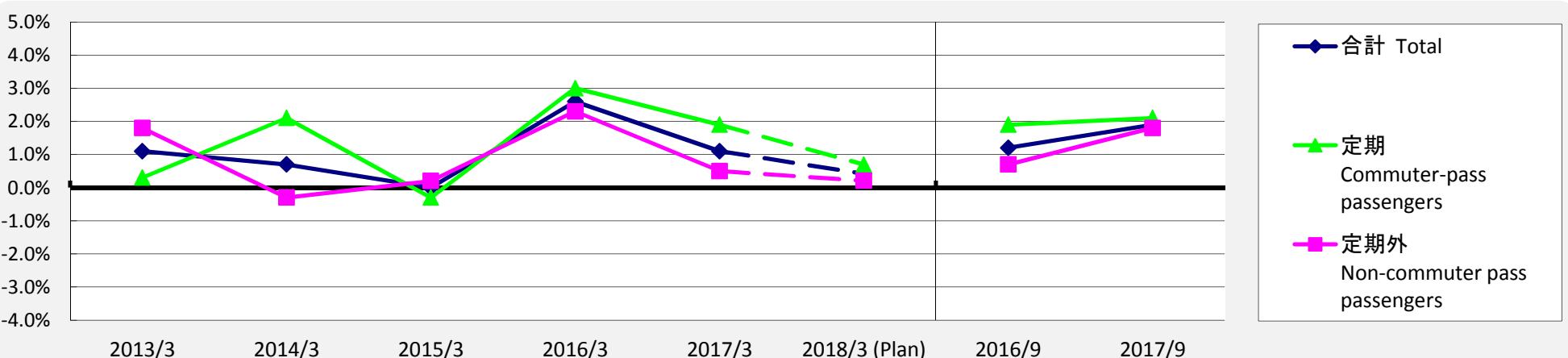
Segment information

■ 旅客運輸収入(対前年増減) Passenger revenues of Railways(Change of Passenger revenues of Railways)

(100万円/¥-mil.)

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3(Plan) |
|--|----------------|------------------|------------------|------------------|----------------|----------------|
| 定期 Commuter-pass passengers | 32,899 (109) | 33,593 (693) | 33,479 (△ 113) | 34,480 (1,000) | 35,146 (665) | 35,390 (244) |
| 通勤 Commuter-pass passengers | 29,211 (68) | 29,833 (622) | 29,872 (39) | 30,792 (919) | 31,449 (657) | 31,692 (242) |
| 通学 Commuter-pass passengers (Students) | 3,688 (40) | 3,759 (71) | 3,607 (△ 152) | 3,688 (80) | 3,696 (8) | 3,698 (1) |
| 定期外 Non-commuter pass passengers | 44,830 (773) | 44,707 (△ 122) | 44,801 (94) | 45,832 (1,030) | 46,071 (238) | 46,167 (96) |
| 合計 Total | 77,729 (882) | 78,301 (571) | 78,281 (△ 19) | 80,313 (2,031) | 81,217 (903) | 81,557 (340) |
| | | | | | 2016/9 | 2017/9 |
| 定期 Commuter-pass passengers | | | | | 17,774 (336) | 18,152 (377) |
| 通勤 Commuter-pass passengers | | | | | 15,786 (338) | 16,163 (376) |
| 通学 Commuter-pass passengers (Students) | | | | | 1,988 (△ 2) | 1,989 (1) |
| 定期外 Non-commuter pass passengers | | | | | 23,010 (158) | 23,414 (404) |
| 合計 Total | | | | | 40,784 (495) | 41,567 (782) |

■ 旅客運輸収入の対前年増減率 Variation ratio against previous year of Passenger revenues of Railways

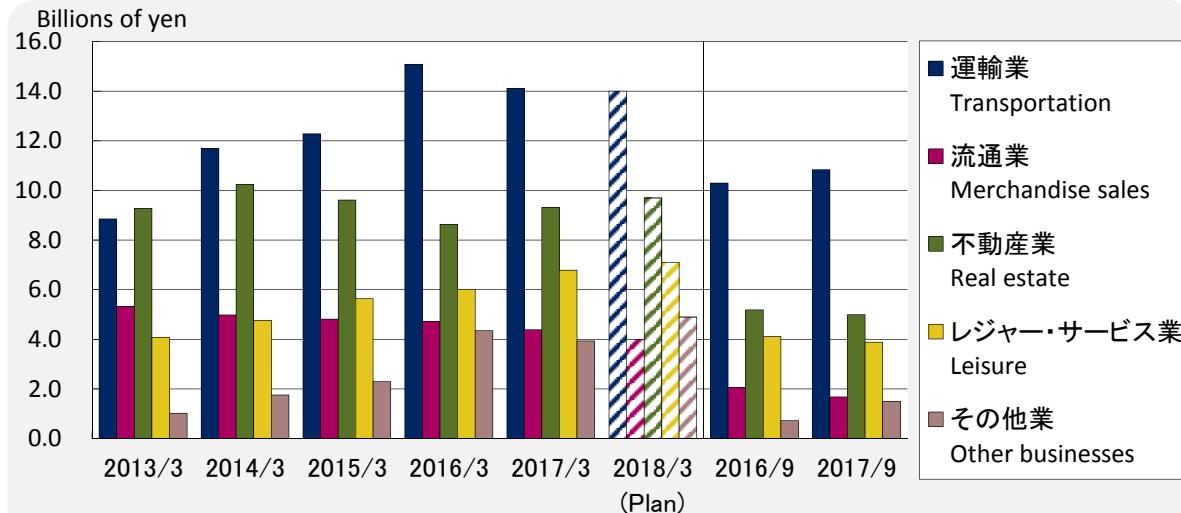


| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 (Plan) | (%, percent) | 2016/9 | 2017/9 |
|--|--------|--------|--------|--------|--------|---------------|--------------|--------|--------|
| 定期 Commuter-pass passengers | 0.3 | 2.1 | △ 0.3 | 3.0 | 1.9 | 0.7 | 1.9 | 2.1 | |
| 通勤 Commuter-pass passengers | 0.2 | 2.1 | 0.1 | 3.1 | 2.1 | 0.8 | 2.2 | 2.4 | |
| 通学 Commuter-pass passengers (Students) | 1.1 | 1.9 | △ 4.1 | 2.2 | 0.2 | 0.1 | △ 0.1 | 0.1 | |
| 定期外 Non-commuter pass passengers | 1.8 | △ 0.3 | 0.2 | 2.3 | 0.5 | 0.2 | 0.7 | 1.8 | |
| 合計 Total | 1.1 | 0.7 | △ 0.0 | 2.6 | 1.1 | 0.4 | 1.2 | 1.9 | |

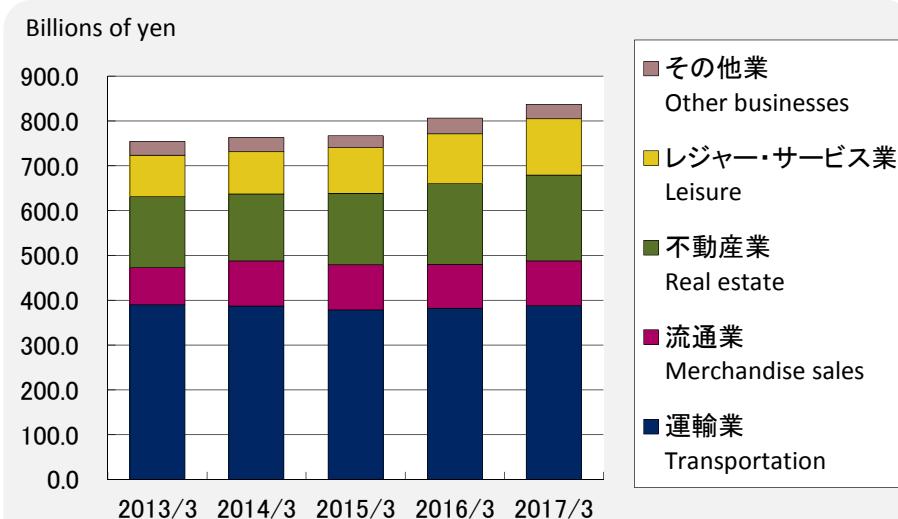
セグメント情報

Segment information

■ 営業利益 Operating profit



■ 総資産 Total assets



■ 営業利益 Operating profit

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | (100万円/¥-mil.) | 2018/3 (Plan) | (10億円/¥-bil.) | (100万円/¥-mil.) |
|-----------------------|--------|--------|--------|---------|--------|----------------|---------------|---------------|----------------|
| 運輸業 Transportation | 8,852 | 11,690 | 12,279 | 15,089 | 14,118 | | 14.0 | 10,293 | 10,834 |
| 流通業 Merchandise sales | 5,327 | 4,980 | 4,809 | 4,724 | 4,389 | | 4.0 | 2,065 | 1,678 |
| 不動産業 Real estate | 9,283 | 10,251 | 9,616 | 8,633 | 9,318 | | 9.7 | 5,185 | 4,999 |
| レジャー・サービス業 Leisure | 4,075 | 4,763 | 5,641 | 6,016 | 6,784 | | 7.1 | 4,124 | 3,891 |
| その他業 Other businesses | 1,024 | 1,755 | 2,295 | 4,347 | 3,936 | | 4.9 | 726 | 1,503 |
| 合計 Total | 28,563 | 33,442 | 34,642 | 38,811 | 38,548 | | 40.0 | 22,395 | 22,907 |
| 連結修正 Elimination | △ 541 | △ 368 | △ 797 | △ 1,052 | △ 571 | | △ 1.0 | 24 | △ 207 |
| 連結 Consolidated | 28,022 | 33,073 | 33,845 | 37,758 | 37,976 | | 38.9 | 22,420 | 22,700 |

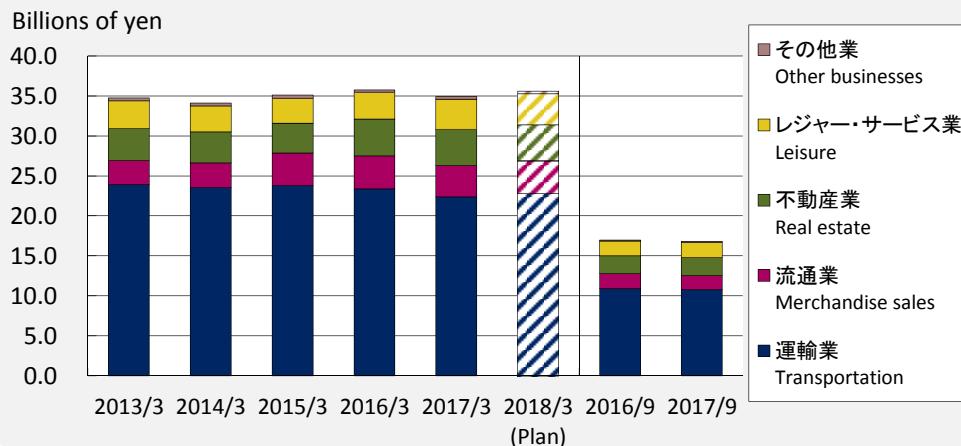
■ 総資産 Total assets

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | (100万円/¥-mil.) |
|-----------------------|---------|---------|---------|---------|---------|----------------|
| 運輸業 Transportation | 390,028 | 386,968 | 378,200 | 381,730 | 388,748 | |
| 流通業 Merchandise sales | 82,938 | 100,919 | 100,685 | 98,173 | 98,960 | |
| 不動産業 Real estate | 158,303 | 149,367 | 159,933 | 180,948 | 191,385 | |
| レジャー・サービス業 Leisure | 92,488 | 94,236 | 101,454 | 110,654 | 125,691 | |
| その他業 Other businesses | 30,176 | 31,369 | 26,849 | 34,737 | 31,969 | |
| 合計 Total | 753,936 | 762,861 | 767,123 | 806,244 | 836,754 | |
| 連結修正 Elimination | 39,357 | 24,964 | 15,299 | 13,933 | △ 2,072 | |
| 連結 Consolidated | 793,293 | 787,825 | 782,422 | 820,177 | 834,682 | |

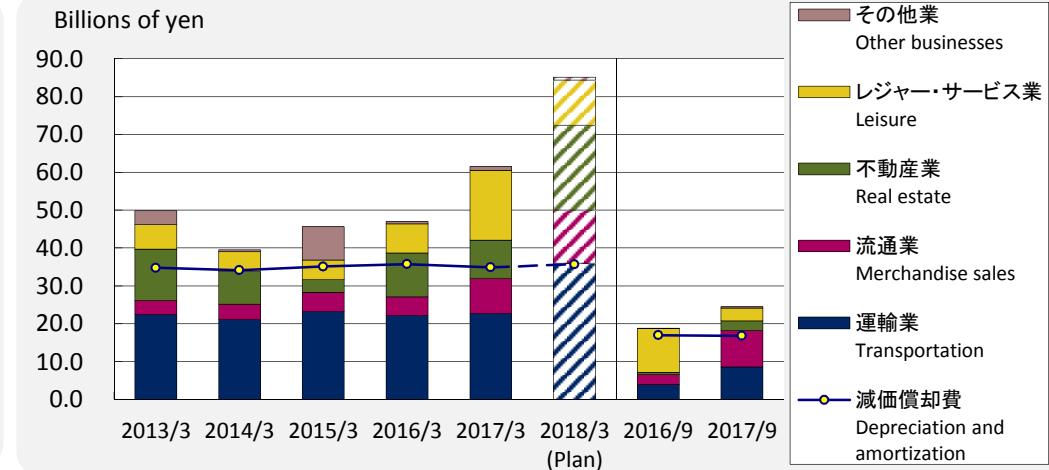
セグメント情報

Segment information

減価償却費 Depreciation and amortization



減価償却費と設備投資 Depreciation and amortization & Capital expenditures



減価償却費 Depreciation and amortization

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | (100万円/¥-mil.) | (10億円/¥-bil.) | (100万円/¥-mil.) |
|-----------------------|--------|--------|--------|--------|--------|----------------|---------------|----------------|
| 運輸業 Transportation | 23,883 | 23,560 | 23,828 | 23,392 | 22,372 | | 22.8 | 10,881 |
| 流通業 Merchandise sales | 3,051 | 3,068 | 4,029 | 4,131 | 3,918 | | 4.1 | 1,907 |
| 不動産業 Real estate | 4,019 | 3,863 | 3,723 | 4,592 | 4,529 | | 4.5 | 2,237 |
| レジャー・サービス業 Leisure | 3,441 | 3,275 | 3,125 | 3,342 | 3,752 | | 3.9 | 1,828 |
| その他業 Other businesses | 366 | 356 | 405 | 309 | 330 | | 0.3 | 134 |
| 合計 Total | 34,761 | 34,124 | 35,112 | 35,768 | 34,902 | | 35.7 | 16,989 |
| 連結修正 Elimination | △ 156 | △ 182 | △ 190 | △ 190 | △ 220 | | △ 0.2 | △ 105 |
| 連結 Consolidated | 34,605 | 33,942 | 34,921 | 35,577 | 34,681 | | 35.5 | 16,884 |
| | | | | | | | | 16,686 |

設備投資 Capital expenditures

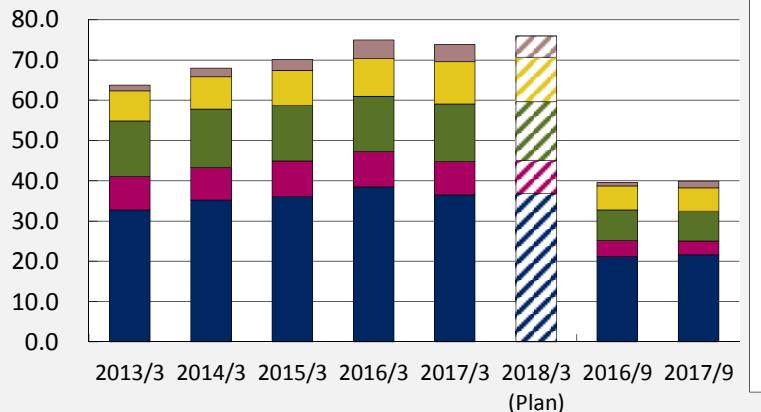
| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3(Plan) | 2016/9 | 2017/9 |
|-----------------------|--------|--------|--------|--------|--------|--------------|--------|--------|
| 運輸業 Transportation | 22,415 | 21,148 | 23,215 | 22,181 | 22,730 | 36.0 | 3,944 | 8,588 |
| 流通業 Merchandise sales | 3,707 | 4,017 | 5,063 | 4,931 | 9,274 | 14.1 | 2,628 | 9,592 |
| 不動産業 Real estate | 13,610 | 8,611 | 3,415 | 11,604 | 10,064 | 22.4 | 603 | 2,552 |
| レジャー・サービス業 Leisure | 6,491 | 5,208 | 5,124 | 7,683 | 18,416 | 11.9 | 11,586 | 3,409 |
| その他業 Other businesses | 3,628 | 590 | 8,813 | 605 | 1,055 | 0.8 | 29 | 314 |
| 合計 Total | 49,852 | 39,576 | 45,632 | 47,006 | 61,542 | 85.5 | 18,792 | 24,457 |
| 連結修正 Elimination | △ 525 | △ 685 | △ 722 | △ 608 | 251 | △ 0.9 | 2,270 | 1,547 |
| 連結 Consolidated | 49,327 | 38,891 | 44,909 | 46,397 | 61,793 | 84.5 | 21,063 | 26,004 |

セグメント情報

Segment information

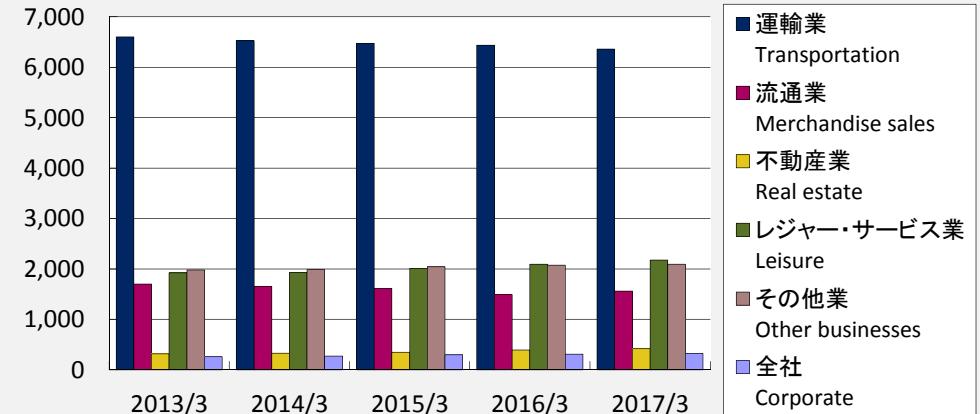
EBITDA Earning before interest, tax, depreciation and amortization

Billions of yen



従業員数 Numbers of employee

persons



EBITDA Earning before interest, tax, depreciation and amortization

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | (100万円/¥-mil.) | (10億円/¥-bil.) | (100万円/¥-mil.) |
|-----------------------|--------|--------|--------|---------|--------|----------------|---------------|----------------|
| 運輸業 Transportation | 32,735 | 35,251 | 36,107 | 38,482 | 36,491 | 36.9 | 21,174 | 21,603 |
| 流通業 Merchandise sales | 8,378 | 8,048 | 8,839 | 8,855 | 8,308 | 8.1 | 3,972 | 3,451 |
| 不動産業 Real estate | 13,708 | 14,520 | 13,744 | 13,630 | 14,253 | 14.7 | 7,625 | 7,417 |
| レジャー・サービス業 Leisure | 7,516 | 8,039 | 8,766 | 9,359 | 10,536 | 11.0 | 5,952 | 5,787 |
| その他業 Other businesses | 1,390 | 2,112 | 2,700 | 4,656 | 4,266 | 5.3 | 861 | 1,666 |
| 合計 Total | 63,730 | 67,971 | 70,159 | 74,984 | 73,856 | 76.1 | 39,587 | 39,926 |
| 連結修正 Elimination | △ 697 | △ 550 | △ 987 | △ 1,243 | △ 792 | △ 1.2 | △ 80 | △ 337 |
| 連結 Consolidated | 63,032 | 67,420 | 69,171 | 73,740 | 73,063 | 74.8 | 39,506 | 39,588 |

従業員数 Numbers of employee

| | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | (人 persons) |
|-----------------------|--------|--------|--------|--------|--------|-------------|
| 運輸業 Transportation | 6,599 | 6,525 | 6,473 | 6,433 | 6,358 | |
| 流通業 Merchandise sales | 1,696 | 1,657 | 1,613 | 1,492 | 1,559 | |
| 不動産業 Real estate | 316 | 328 | 347 | 391 | 415 | |
| レジャー・サービス業 Leisure | 1,919 | 1,928 | 2,010 | 2,091 | 2,176 | |
| その他業 Other businesses | 1,976 | 1,988 | 2,039 | 2,075 | 2,093 | |
| 全社 Corporate | 259 | 269 | 295 | 309 | 324 | |
| 連結 Consolidated | 12,765 | 12,695 | 12,777 | 12,791 | 12,925 | |