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Keio Corporation

FACT BOOK 2013-2Q

Last five-year Summary(Consolidated)

本資料に記載されている業績見通し等の将来に関する記述は、当社が現在入手している情報および合理的であると判断する一定の前提に基づいており、実際の業績は様々な要因により大きく異なる可能性があります。

This document includes projections based on certain forecast/assumptions made at the time of publication.

Actual performance may differ from forecast figures due to various factors.

(連絡先)

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Financial statements [Consolidated]

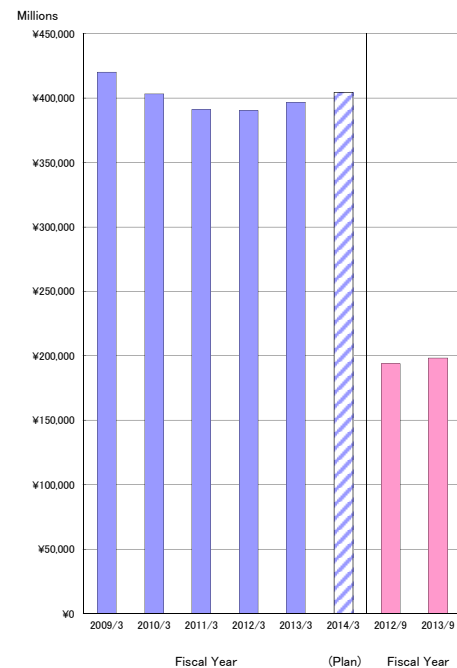
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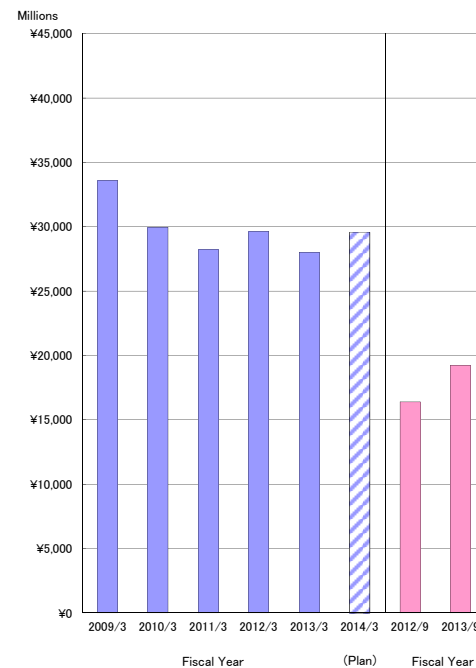
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データ・ハイライト〔連結〕
Data highlights [Consolidated]

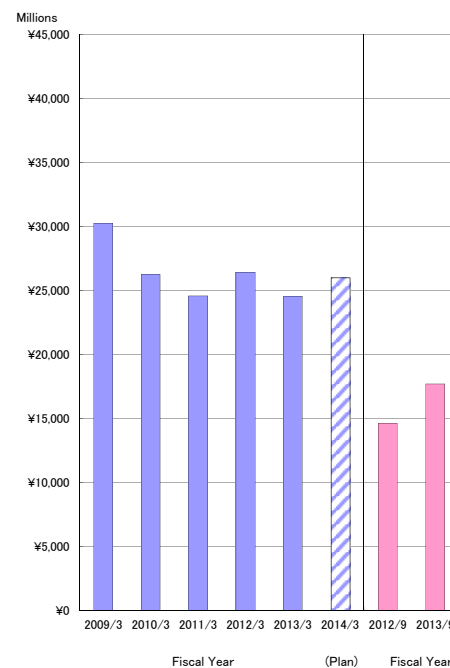
営業収益
Operating revenues



営業利益
Operating income



経常利益
Ordinary income



当期(四半期)純利益
Net income



	2009/3	2010/3	2011/3	2012/3	2013/3	(100万円/¥-mil.) 2014/3 (Plan)	2012/9	2013/9
営業収益 Operating revenues	420,150	403,247	391,172	390,472	396,860	404.6	193,936	198,201
営業利益 Operating income	33,581	29,947	28,221	29,640	28,022	29.6	16,411	19,228
経常利益 Ordinary income	30,260	26,264	24,576	26,437	24,538	26.0	14,633	17,706
当期(四半期)純利益 Net income	15,446	11,976	9,276	12,433	14,748	15.8	8,859	10,856

データ・ハイライト〔連結〕
Data highlights〔Consolidated〕

連結損益計算書 Consolidated statements of income	(100万円/¥-mil.)					(10億円/¥-bil.)		(100万円/¥-mil.)		
	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3(Plan)	増減 change(%)	2012/9	2013/9	増減 change(%)
運輸業 Transportation	130,956	127,099	125,081	124,217	125,300	125.9	0.6 (0.5)	63,213	63,378	164 (0.3)
流通業 Merchandise sales	185,237	172,455	166,316	165,051	161,434	159.9	△ 1.5 (△ 0.9)	78,512	78,213	△ 299 (△ 0.4)
不動産業 Real estate	23,964	25,330	24,601	26,696	31,624	37.3	5.6 (18.0)	14,748	17,148	2,400 (16.3)
レジャー・サービス業 Leisure	70,684	65,200	65,148	61,879	65,665	67.2	1.5 (2.4)	32,941	33,885	943 (2.9)
その他業 Other businesses	58,305	59,100	52,463	48,636	49,690	49.1	△ 0.4 (△ 1.0)	18,486	20,022	1,535 (8.3)
連結修正 Elimination	△ 48,997	△ 45,940	△ 42,439	△ 36,009	△ 36,854	△ 34.9	1.9 —	△ 13,966	△ 14,447	△ 480 —
営業収益 Operating revenues	420,150	403,247	391,172	390,472	396,860	404.6	7.7 (2.0)	193,936	198,201	4,265 (2.2)
運輸業 Transportation	13,528	11,297	11,009	11,538	8,852	10.1	1.2 (14.5)	6,536	8,466	1,930 (29.5)
流通業 Merchandise sales	5,803	4,736	4,629	5,266	5,327	4.4	△ 0.8 (△ 16.2)	2,855	2,636	△ 219 (△ 7.7)
不動産業 Real estate	9,447	9,136	8,579	9,384	9,283	10.7	1.4 (15.4)	4,814	5,575	761 (15.8)
レジャー・サービス業 Leisure	3,310	2,777	2,864	2,796	4,075	3.7	△ 0.2 (△ 6.8)	2,518	2,694	176 (7.0)
その他業 Other businesses	2,514	3,198	1,634	1,213	1,024	0.7	△ 0.2 (△ 28.5)	△ 269	△ 184	85 —
連結修正 Elimination	△ 1,023	△ 1,199	△ 496	△ 560	△ 541	△ 0.1	0.3 —	△ 43	39	82 —
営業利益 Operating income	33,581	29,947	28,221	29,640	28,022	29.6	1.5 (5.6)	16,411	19,228	2,816 (17.2)
営業外収益 Non-operating income	2,557	2,118	2,501	2,934	2,800	1.9	△ 0.8 (△ 29.5)	1,234	1,144	△ 90 (△ 7.3)
営業外費用 Non-operating expenses	5,878	5,801	6,146	6,136	6,283	5.5	△ 0.7 (△ 11.5)	3,013	2,666	△ 346 (△ 11.5)
経常利益 Ordinary income	30,260	26,264	24,576	26,437	24,538	26.0	1.4 (6.0)	14,633	17,706	3,073 (21.0)
特別利益 Extraordinary income	1,347	996	2,961	2,158	35,683	7.4	△ 28.2 (△ 79.2)	29,704	405	△ 29,298 (△ 98.6)
特別損失 Extraordinary loss	4,353	5,328	6,669	4,248	36,729	10.7	△ 26.0 (△ 70.8)	29,992	933	△ 29,058 (△ 96.9)
税金等調整前当期(四半期)純利益 Income before income taxes and minority interests	27,254	21,932	20,869	24,347	23,493	22.7	△ 0.7 (△ 3.2)	14,345	17,178	2,833 (19.7)
法人税等 Income taxes	—	—	—	—	—	—	— —	5,480	6,298	817 (14.9)
法人税、住民税及び事業税 Income taxes-current	10,431	9,492	8,949	9,968	7,032	—	— —	—	—	— —
法人税等調整額 Income taxes-deferred	1,376	463	2,642	1,947	1,684	6.8	△ 1.8 (△ 21.2)	—	—	— —
少数株主損益調整前当期(四半期)純利益 Income before minority interests	—	—	9,276	12,431	14,777	15.8	1.1 (7.5)	8,864	10,879	2,015 (22.7)
少数株主利益(損失) Minority interests in income (loss)	—	—	—	△ 1	28	0.0	0.0 (14.8)	4	23	18 —
当期(四半期)純利益 Net income	15,446	11,976	9,276	12,433	14,748	15.8	1.0 (7.1)	8,859	10,856	1,996 (22.5)

(営業外収益 Non-operating income)

受取利息 Interest income	137	75	55	60	76
受取配当金 Dividends income	878	567	854	864	839
受取保険金 Insurance Income	—	—	—	343	—
匿名組合投資利益 Gain on investments in silent partnership	—	329	579	463	442
持分法による投資利益 Equity in earnings of affiliates	121	84	49	139	76
雑収入 Miscellaneous income	1,419	1,061	962	1,062	1,365
合計 Total	2,557	2,118	2,501	2,934	2,800

37	34	△ 3 (△ 8.5)
486	572	86 (17.8)
—	—	— —
231	186	△ 45 (△ 19.6)
49	34	△ 14 (△ 29.6)
429	316	△ 113 (△ 26.4)
1,234	1,144	△ 90 (△ 7.3)

(営業外費用 Non-operating expenses)

支払利息 Interest expenses	5,116	5,374	5,521	5,613	5,614
雑支出 Miscellaneous expenses	761	426	625	523	669
合計 Total	5,878	5,801	6,146	6,136	6,283

2,833	2,556	△ 277 (△ 9.8)
179	109	△ 69 (△ 38.9)
3,013	2,666	△ 346 (△ 11.5)

(特別利益 Extraordinary income)

工事負担金等受入額 Contribution for construction	880	446	1,071	1,015	35,383
固定資産売却益 Gain on sales of noncurrent assets	225	60	514	134	207
SFカード未使用分受入額 Gain on unused amounts of stored fare cards	—	129	684	715	—
受取補償金 Compensation Income	—	—	—	229	—
償却債権取立益 Gain on bad debts recovered	—	193	—	—	—
その他 Other	241	166	692	63	92
合計 Total	1,347	996	2,961	2,158	35,683

29,559	224	△ 29,334 (△ 99.2)
124	95	△ 28 (△ 22.7)
—	—	— —
—	—	— —
—	—	— —
20	84	63 —
29,704	405	△ 29,298 (△ 98.6)

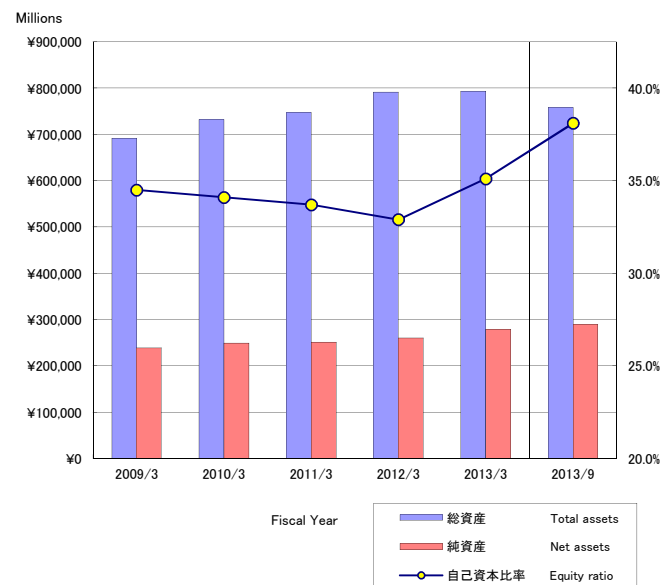
(特別損失 Extraordinary loss)

固定資産除却損 Loss on retirement of noncurrent assets	1,172	2,139	3,246	756	878
固定資産圧縮損 Loss on reduction of noncurrent assets	920	450	1,073	1,102	35,382
退店補償金 Compensation for tenants closing	782	1,005	348	31	62
減損損失 Impairment loss	656	362	1,359	2,241	93
固定資産売却損 Loss on sales of noncurrent assets	65	139	21	—	—
その他 Other	756	1,230	619	116	311
合計 Total	4,353	5,328	6,669	4,248	36,729

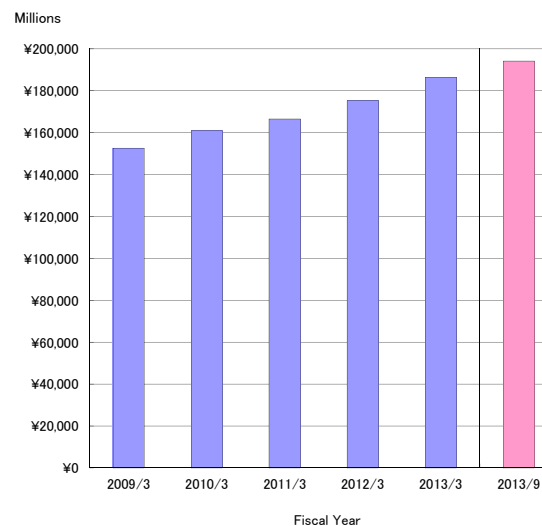
278	431	152 (54.5)
29,559	247	△ 29,311 (△ 99.2)
36	242	206 —
—	—	— —
—	—	— —
118	12	△ 105 (△ 89.2)
29,992	933	△ 29,058 (△ 96.9)

データ・ハイライト〔連結〕
Data highlights [Consolidated]

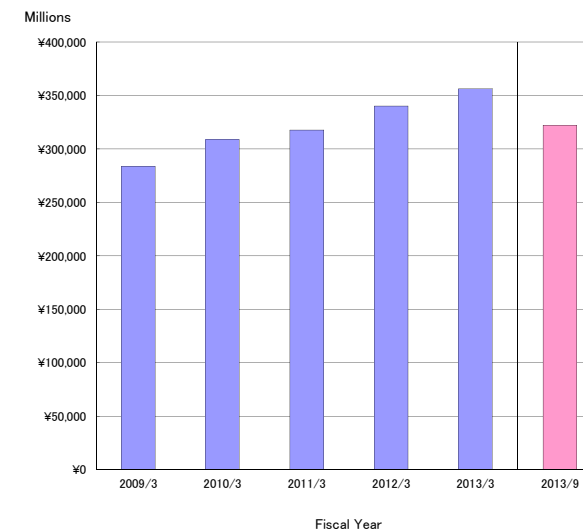
総資産と純資産
Total assets & Net assets



利益剰余金
Retained earnings



有利子負債
Interest-bearing debt



	2009/3	2010/3	2011/3	2012/3	2013/3	2013/9	(100万円/¥-mil.) 増減 change
総資産 Total assets	692,091	731,728	746,979	791,640	793,293	758,339	△ 34,954
純資産 Net assets	238,873	249,521	251,405	260,549	278,834	289,414	10,580
自己資本 Shareholders' equity	238,873	249,521	251,405	260,421	278,677	289,235	10,557
自己資本比率 Equity ratio	34.5%	34.1%	33.7%	32.9%	35.1%	38.1%	3.0P
利益剰余金 Retained earnings	152,572	160,882	166,492	175,259	186,342	194,145	7,802
有利子負債 Interest-bearing debt*	283,794	308,748	317,762	340,182	356,366	322,108	△ 34,258
借入金 Loans payable	175,456	180,090	188,750	190,827	196,678	192,388	△ 4,289
社債 Bonds payable	107,092	127,672	128,251	148,831	159,411	129,509	△ 29,901
鉄道・運輸機構未払金 Long-term accounts payable to Japan railway construction, transport and technology agency	1,245	986	759	523	276	210	△ 66

* 有利子負債 = 借入金 + 社債 + 鉄道・運輸機構未払金

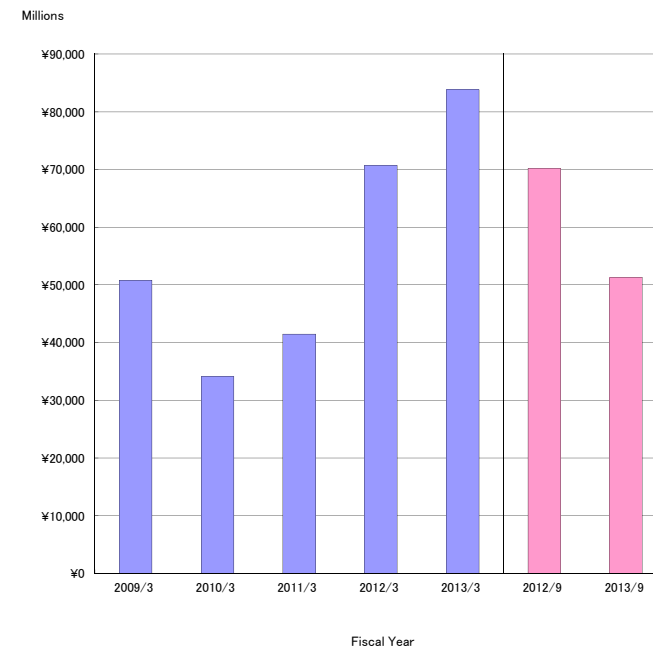
Interest-bearing debt = Loans payable + Bonds payable + Long-term accounts payable to Japan railway construction, transport and technology agency

データ・ハイライト〔連結〕
Data highlights [Consolidated]

キャッシュ・フロー
Cash flows



現金及び現金同等物の期末残高
Cash and cash equivalents at end of period



	2009/3	2010/3	2011/3	2012/3	2013/3	2012/9	2013/9
営業活動CF Net cash provided by (used in) operating activities	43,986	54,663	48,630	54,370	48,711	27,352	31,232
投資活動CF Net cash provided by (used in) investing activities	△ 82,844	△ 91,813	△ 45,940	△ 40,976	△ 47,080	△ 23,720	△ 26,192
財務活動CF Net cash provided by (used in) financing activities	31,474	20,448	4,673	15,854	11,442	△ 4,215	△ 37,590
EBITDA* Earning before interest, tax, depreciation and amortization	67,014	65,819	63,257	64,028	63,032	33,241	35,758
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	50,784	34,090	41,461	70,715	83,795	70,135	51,249

* EBITDA = 営業利益 + 減価償却費 + のれん償却額

EBITDA = Operating income + Depreciation and amortization + Amortization of goodwill

財務諸表〔連結〕
Financial statements [Consolidated]
連結貸借対照表 Consolidated balance sheets

	2009/3	2010/3	2011/3	2012/3	2013/3	(100万円/¥-mil.) 2013/9 増減 change	
資産の部 Assets							
流動資産 Current assets	110,681	92,251	95,534	132,834	147,530	110,780	△ 36,749
現金及び預金 Cash and deposits	47,806	29,112	41,482	47,236	48,315	32,770	△ 15,544
受取手形及び売掛金 Notes and accounts receivable-trade	30,927	31,839	27,635	32,806	32,204	26,506	△ 5,698
短期貸付金 Short-term loans receivable	3,349	—	—	—	—	—	—
有価証券 Short-term investment securities	—	—	—	23,535	35,550	18,503	△ 17,046
商品及び製品 Merchandise and finished goods	16,808	16,483	15,690	15,117	14,682	13,945	△ 737
仕掛品 Work in process	2,974	1,928	682	3,545	7,574	8,491	916
原材料及び貯蔵品 Raw materials and supplies	1,095	1,394	1,438	1,667	1,590	1,625	35
繰延税金資産 Deferred tax assets	4,268	3,389	2,990	2,783	3,021	3,209	187
その他 Other	3,604	8,245	5,739	6,245	4,687	5,827	1,139
貸倒引当金 Allowance for doubtful accounts	△ 155	△ 142	△ 124	△ 102	△ 94	△ 97	△ 3
固定資産 Noncurrent assets	581,410	639,477	651,445	658,806	645,763	647,558	1,794
有形固定資産 Property, plant and equipment	518,695	562,414	580,318	584,756	564,563	561,460	△ 3,102
建物及び構築物(純額) Buildings and structures, net	243,038	249,540	246,600	266,807	305,351	298,538	△ 6,812
機械装置及び運搬具(純額) Machinery, equipment and vehicles, net	43,856	51,228	45,569	40,137	37,240	34,781	△ 2,458
土地 Land	149,992	164,888	166,729	167,797	175,153	177,792	2,639
建設仮勘定 Construction in progress	70,154	87,264	113,156	101,693	38,866	42,751	3,885
その他(純額) Other, net	11,653	9,493	8,263	8,320	7,952	7,596	△ 356
無形固定資産 Intangible assets	5,486	6,336	6,781	10,297	10,745	9,905	△ 840
投資その他の資産 Investments and other assets	57,227	70,725	64,344	63,752	70,453	76,192	5,738
投資有価証券 Investment securities	31,726	48,950	42,630	43,095	54,571	59,128	4,557
繰延税金資産 Deferred tax assets	14,960	13,721	13,967	12,465	6,510	6,130	△ 379
その他 Other	10,991	8,453	8,088	8,524	9,659	11,219	1,559
貸倒引当金 Allowance for doubtful accounts	△ 451	△ 400	△ 341	△ 333	△ 286	△ 286	0
資産合計 Total assets	692,091	731,728	746,979	791,640	793,293	758,339	△ 34,954
《参考》 Reference							
有形固定資産の増減内訳 Increase(decrease) in property, plant and equipment							
取得 Acquired	90,596	82,542	55,275	40,721	52,658	12,623	
償却 Depreciation	△ 31,733	△ 34,219	△ 33,571	△ 32,593	△ 32,747	△ 15,232	
除却 Retirement	△ 2,175	△ 1,887	△ 1,714	△ 989	△ 2,681	△ 223	
その他 Other	△ 2,016	△ 2,717	△ 2,085	△ 2,701	△ 37,422	△ 271	
計 Total	54,670	43,719	17,903	4,437	△ 20,192	△ 3,102	
投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities							
投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities	△ 22,603	4,131	△ 6,236	△ 6	11,258	4,484	

財務諸表〔連結〕
Financial statements [Consolidated]
連結貸借対照表 Consolidated balance sheets

	2009/3	2010/3	2011/3	2012/3	2013/3	(100万円/¥-mil.) 2013/9 増減 change	
負債の部 Liabilities							
流動負債 Current liabilities	167,850	171,976	177,948	211,561	195,399	152,707	△ 42,691
支払手形及び買掛金 Notes and accounts payable-trade	20,287	17,361	16,011	16,850	17,189	12,391	△ 4,797
短期借入金 Short-term loans payable	51,965	49,588	51,807	52,655	60,612	61,010	398
1年内償還予定の社債 Current portion of bonds	—	—	—	20,000	30,000	—	△ 30,000
未払法人税等 Income taxes payable	3,246	5,041	4,864	6,116	2,765	6,764	3,999
前受金 Advances received	28,621	35,060	43,606	50,528	18,228	20,243	2,015
繰延税金負債 Deferred tax liabilities	72	74	—	—	—	—	—
賞与引当金 Provision for bonuses	2,352	2,090	2,189	2,018	2,028	5,632	3,603
役員賞与引当金 Provision for directors' bonuses	95	90	—	—	—	—	—
その他の引当金 Other provision	1,453	1,749	1,863	2,013	2,464	1,996	△ 468
その他 Other	59,754	60,920	57,606	61,376	62,110	44,667	△ 17,442
固定負債 Noncurrent liabilities	285,368	310,231	317,625	319,529	319,060	316,216	△ 2,843
社債 Bonds payable	107,092	127,672	128,251	128,831	129,411	129,509	98
長期借入金 Long-term loans payable	123,491	130,501	136,943	138,171	136,066	131,377	△ 4,688
繰延税金負債 Deferred tax liabilities	—	17	49	43	32	1,264	1,232
退職給付引当金 Provision for retirement benefits	24,814	23,963	22,557	21,544	20,961	20,781	△ 179
その他 Other	29,970	28,076	29,823	30,938	32,589	33,283	694
負債合計 Total liabilities	453,218	482,207	495,574	531,090	514,459	468,924	△ 45,535
純資産の部 Net assets							
株主資本 Shareholders' equity	234,582	242,772	248,360	257,120	268,095	275,763	7,668
資本金 Capital stock	59,023	59,023	59,023	59,023	59,023	59,023	—
資本剰余金 Capital surplus	42,010	42,010	42,009	42,008	42,008	42,008	0
利益剰余金 Retained earnings	152,572	160,882	166,492	175,259	186,342	194,145	7,802
自己株式 Treasury stock	△ 19,024	△ 19,143	△ 19,165	△ 19,172	△ 19,279	△ 19,413	△ 134
その他の包括利益累計額 Accumulated other comprehensive income	4,290	6,748	3,044	3,301	10,581	13,471	2,889
その他有価証券評価差額金 Valuation difference on available-for-sale securities	4,290	6,748	3,044	3,301	10,580	13,466	2,885
為替換算調整勘定 Foreign currency translation adjustment	—	—	—	0	1	5	3
少数株主持分 Minority interests	—	—	—	127	156	179	23
純資産合計 Total net assets	238,873	249,521	251,405	260,549	278,834	289,414	10,580
負債純資産合計 Total liabilities and net assets	692,091	731,728	746,979	791,640	793,293	758,339	△ 34,954

財務諸表〔連結〕
Financial statements [Consolidated]
連結損益計算書 Consolidated statements of income

	2009/3	2010/3	2011/3	2012/3	2013/3	(100万円/¥-mil.) 2012/9	2013/9
営業損益 Operating income and expenses							
営業収益 Operating revenues	420,150	403,247	391,172	390,472	396,860	193,936	198,201
営業費 Operating expenses	386,569	373,299	362,950	360,832	368,838	177,524	178,973
運輸業等営業費及び売上原価 Operating expenses and cost of sales of transportation	338,688	326,042	317,143	314,632	322,176	154,836	156,435
販売費及び一般管理費 Selling, general and administrative expenses	47,880	47,257	45,807	46,200	46,661	22,687	22,537
営業利益 Operating income	33,581	29,947	28,221	29,640	28,022	16,411	19,228
営業外損益 Non operating income and expenses							
営業外収益 Non-operating income	2,557	2,118	2,501	2,934	2,800	1,234	1,144
受取利息及び受取配当金 Interest income and dividends income	1,015	642	910	925	916	523	606
受取保険金 Insurance Income	—	—	—	343	—	—	—
匿名組合投資利益 Gain on investments in silent partnership	—	329	579	463	442	231	186
持分法による投資利益 Equity in earnings of affiliates	121	84	49	139	76	49	34
雑収入 Miscellaneous income	1,419	1,061	962	1,062	1,365	429	316
営業外費用 Non-operating expenses	5,878	5,801	6,146	6,136	6,283	3,013	2,666
支払利息 Interest expenses	5,116	5,374	5,521	5,613	5,614	2,833	2,556
雑支出 Miscellaneous expenses	761	426	625	523	669	179	109
経常利益 Ordinary income	30,260	26,264	24,576	26,437	24,538	14,633	17,706
特別損益 Extraordinary income and loss							
特別利益 Extraordinary income	1,347	996	2,961	2,158	35,683	29,704	405
工事負担金等受入額 Contribution for construction	880	446	1,071	1,015	35,383	29,559	224
固定資産売却益 Gain on sales of noncurrent assets	225	60	514	134	207	124	95
SFカード未使用分受入額 Gain on unused amounts of stored fare cards	—	129	684	715	—	—	—
受取補償金 Compensation Income	—	—	—	229	—	—	—
償却債権取立益 Gain on bad debts recovered	—	193	—	—	—	—	—
その他 Other	241	166	692	63	92	20	84
特別損失 Extraordinary loss	4,353	5,328	6,669	4,248	36,729	29,992	933
固定資産除却損 Loss on retirement of noncurrent assets	1,172	2,139	3,246	756	878	278	431
固定資産圧縮損 Loss on reduction of noncurrent assets	920	450	1,073	1,102	35,382	29,559	247
退店補償金 Compensation for tenants closing	782	1,005	348	31	62	36	242
減損損失 Impairment loss	656	362	1,359	2,241	93	—	—
固定資産売却損 Loss on sales of noncurrent assets	65	139	21	—	—	—	—
その他 Other	756	1,230	619	116	311	118	12
税金等調整前当期(四半期)純利益 Income before income taxes and minority interests	27,254	21,932	20,869	24,347	23,493	14,345	17,178
法人税等 Income taxes	—	—	—	—	—	5,480	6,298
法人税、住民税及び事業税 Income taxes-current	10,431	9,492	8,949	9,968	7,032	—	—
法人税等調整額 Income taxes-deferred	1,376	463	2,642	1,947	1,684	—	—
少数株主損益調整前当期(四半期)純利益 Income before minority interests	—	—	9,276	12,431	14,777	8,864	10,879
少数株主利益(損失) Minority interests in income (loss)	—	—	—	△ 1	28	4	23
当期(四半期)純利益 Net income	15,446	11,976	9,276	12,433	14,748	8,859	10,856

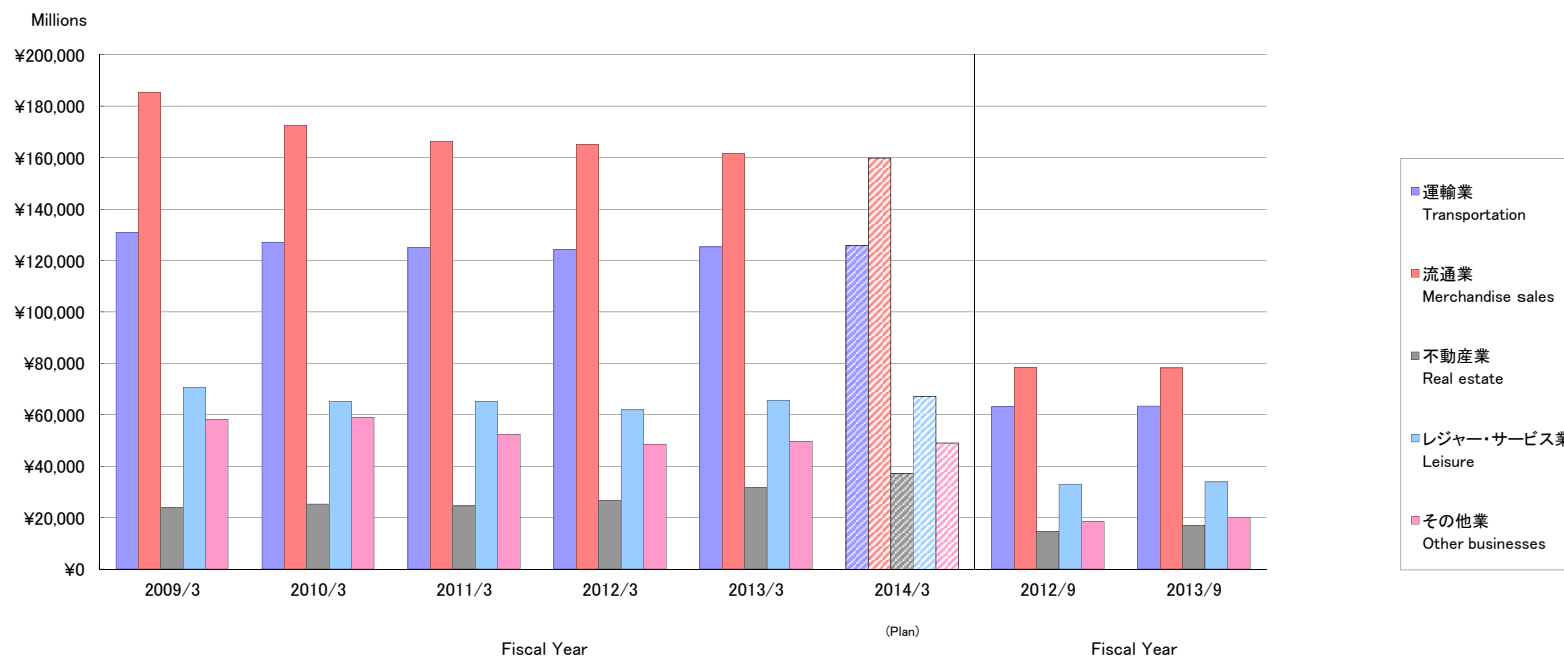
財務諸表〔連結〕
Financial statements [Consolidated]

連結キャッシュ・フロー計算書 Consolidated statements of cash flows

	2009/3	2010/3	2011/3	2012/3	2013/3	2012/9	(100万円/¥-mil.)	
						2013/9	増減	change
税金等調整前当期(四半期)純利益 Income before income taxes and minority interests	27,254	21,932	20,869	24,347	23,493	14,345	17,178	2,833
減価償却費 Depreciation and amortization	33,432	35,871	35,036	34,287	34,605	16,627	16,327	△ 299
減損損失 Impairment loss	656	362	1,359	2,241	93	—	—	—
のれん償却額 Amortization of goodwill	—	—	—	101	404	202	202	—
退職給付引当金の増減額(△は減少) Increase (decrease) in provision for retirement benefits	△ 29	△ 851	△ 1,405	△ 1,012	△ 583	—	—	—
前払年金費用を増減額(△は増加) Decrease (increase) in prepaid pension costs	△ 611	2,371	201	△ 515	△ 663	—	—	—
たな卸資産評価損 Loss on valuation of inventories	42	1	—	—	—	—	—	—
販売用土地評価損 Loss on valuation of land for sale	1	12	98	37	153	—	—	—
投資有価証券評価損益(△は益) Loss (gain) on valuation of investment securities	163	33	7	—	—	—	—	—
固定資産除却損 Loss on retirement of noncurrent assets	2,262	2,052	1,735	1,116	2,699	—	—	—
固定資産圧縮損 Loss on reduction of noncurrent assets	920	450	1,073	1,102	35,382	—	—	—
受取利息及び受取配当金 Interest and dividends income	△ 1,015	△ 642	△ 910	△ 925	△ 916	—	—	—
支払利息 Interest expenses	5,116	5,374	5,521	5,613	5,614	—	—	—
投資有価証券売却損益(△は益) Loss (gain) on sales of investment securities	—	△ 72	—	—	—	—	—	—
工事負担金等受入額 Proceeds from contribution for construction	△ 880	△ 446	△ 1,071	△ 1,015	△ 35,383	—	—	—
退店補償金 Compensation for tenants closing	782	1,005	348	31	62	—	—	—
営業債権の増減額(△は増加) Decrease (increase) in operating receivables	356	△ 1,646	4,127	△ 3,898	△ 264	—	—	—
たな卸資産の増減額(△は増加) Decrease (increase) in inventories	△ 138	2,583	1,899	1,034	△ 3,914	—	—	—
営業債務の増減額(△は減少) Increase (decrease) in operating debt	△ 559	54	△ 1,633	1,753	1,351	—	—	—
その他 Other, net	△ 1,418	△ 162	△ 4,393	2,770	1,023	—	—	—
小計 Subtotal	66,334	68,284	62,863	67,071	63,159	—	—	—
利息及び配当金の受取額 Interest and dividends income received	1,020	645	914	927	920	—	—	—
利息の支払額 Interest expenses paid	△ 4,495	△ 4,740	△ 4,919	△ 5,000	△ 5,046	—	—	—
退店補償金の支払額 Compensation paid for tenants closing	△ 603	△ 1,630	△ 1,120	△ 62	△ 62	—	—	—
法人税等の支払額 Income taxes paid	△ 18,269	△ 7,895	△ 9,108	△ 8,564	△ 10,259	△ 5,549	△ 2,398	3,151
その他 Other, net	—	—	—	—	—	1,727	△ 77	△ 1,804
営業活動によるキャッシュ・フロー Net cash provided by (used in) operating activities	43,986	54,663	48,630	54,370	48,711	27,352	31,232	3,879
有形固定資産の取得による支出 Purchase of property, plant and equipment	△ 88,669	△ 85,173	△ 53,365	△ 40,570	△ 53,067	△ 27,027	△ 28,374	△ 1,346
工事負担金等受入による収入 Proceeds from contribution received for construction	7,122	8,466	7,767	5,819	6,351	3,626	2,464	△ 1,161
投資有価証券の取得による支出 Purchase of investment securities	△ 628	△ 13,297	△ 16	△ 376	△ 377	△ 43	△ 42	0
投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of investment securities	22	325	279	11	207	—	—	—
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of investments in subsidiaries resulting in change in scope of consolidation	—	—	—	△ 5,414	—	—	—	—
その他 Other, net	△ 690	△ 2,134	△ 605	△ 445	△ 194	△ 276	△ 239	36
投資活動によるキャッシュ・フロー Net cash provided by (used in) investing activities	△ 82,844	△ 91,813	△ 45,940	△ 40,976	△ 47,080	△ 23,720	△ 26,192	△ 2,471
短期借入金の純増減額(△は減少) Net increase (decrease) in short-term loans payable	810	249	2,110	100	4,490	2,347	1,922	△ 425
長期借入れによる収入 Proceeds from long-term loans payable	30,830	15,750	15,290	9,340	13,610	1,060	—	△ 1,060
長期借入金の返済による支出 Repayment of long-term loans payable	△ 12,308	△ 11,366	△ 8,739	△ 9,430	△ 12,249	△ 5,542	△ 6,211	△ 669
社債の発行による収入 Proceeds from issuance of bonds	29,878	19,908	—	19,906	29,859	—	—	—
社債の償還による支出 Redemption of bonds	△ 10,000	—	—	—	△ 20,000	—	△ 30,000	△ 30,000
自己株式の取得による支出 Purchase of treasury stock	△ 3,819	△ 142	△ 26	△ 12	△ 107	△ 16	△ 35	△ 19
配当金の支払額 Cash dividends paid	△ 3,683	△ 3,660	△ 3,660	△ 3,663	△ 3,664	△ 1,830	△ 3,055	△ 1,225
その他 Other, net	△ 232	△ 290	△ 299	△ 386	△ 495	△ 234	△ 209	25
財務活動によるキャッシュ・フロー Net cash provided by (used in) financing activities	31,474	20,448	4,673	15,854	11,442	△ 4,215	△ 37,590	△ 33,374
現金及び現金同等物に係る換算差額 Effect of exchange rate change on cash and cash equivalents	1	6	7	5	7	3	3	0
現金及び現金同等物の増減額(△は減少) Net increase (decrease) in cash and cash equivalents	△ 7,382	△ 16,694	7,371	29,253	13,080	△ 579	△ 32,546	△ 31,966
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	58,167	50,784	34,090	41,461	70,715	70,715	83,795	13,080
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	50,784	34,090	41,461	70,715	83,795	70,135	51,249	△ 18,885

セグメント情報
Segment information

営業収益 Operating revenues



	2009/3	2010/3	2011/3	2012/3	2013/3	(100万円/¥-mil.)	(10億円/¥-bil.)	(100万円/¥-mil.)
運輸業 Transportation	130,956	127,099	125,081	124,217	125,300	125.9	63,213	63,378
流通業 Merchandise sales	185,237	172,455	166,316	165,051	161,434	159.9	78,512	78,213
不動産業 Real estate	23,964	25,330	24,601	26,696	31,624	37.3	14,748	17,148
レジャー・サービス業 Leisure	70,684	65,200	65,148	61,879	65,665	67.2	32,941	33,885
その他業 Other businesses	58,305	59,100	52,463	48,636	49,690	49.1	18,486	20,022
合計 Total	469,148	449,187	433,611	426,481	433,715	439.5	207,903	212,648
連結修正 Elimination	△ 48,997	△ 45,940	△ 42,439	△ 36,009	△ 36,854	△ 34.9	△ 13,966	△ 14,447
連結 Consolidated	420,150	403,247	391,172	390,472	396,860	404.6	193,936	198,201

セグメント情報
 Segment information

営業収益の明細 Operating revenues transaction

	2009/3	2010/3	2011/3	2012/3	2013/3	2012/9	2013/9
(100万円/¥-mil.)							
運輸業 Transportation							
鉄道事業 Railways	83,574	82,332	80,621	79,901	80,974	40,648	40,697
バス事業 Bus services	33,173	31,823	32,183	32,499	33,060	16,924	17,292
タクシー業 Taxi services	15,733	14,076	13,569	13,305	13,132	6,528	6,368
その他 Others	2,557	2,442	2,429	2,451	2,464	1,198	1,232
消去 Elimination	△ 4,082	△ 3,576	△ 3,722	△ 3,940	△ 4,332	△ 2,087	△ 2,212
合計 Total	130,956	127,099	125,081	124,217	125,300	63,213	63,378
流通業 Merchandise sales							
百貨店業 Department stores	106,642	97,855	93,545	92,806	90,680	43,206	43,331
ストア業 Retail stores	41,444	38,424	37,795	37,045	36,482	18,245	18,276
書籍販売業 Retail stores for books	12,455	11,758	10,887	10,703	10,368	5,121	4,920
駅売店業 Retail stores at stations	10,784	10,392	8,812	8,926	8,430	4,378	4,125
ショッピングセンター事業 Shopping centers	10,578	10,678	10,903	10,535	10,530	5,317	5,262
その他 Others	11,680	11,362	11,473	11,713	11,537	5,590	5,572
消去 Elimination	△ 8,348	△ 8,016	△ 7,100	△ 6,679	△ 6,594	△ 3,346	△ 3,274
合計 Total	185,237	172,455	166,316	165,051	161,434	78,512	78,213
不動産業 Real estate							
不動産賃貸業 Land and building leasing	25,089	25,764	25,536	27,079	29,380	14,493	14,916
不動産販売業 Development for selling by lots	4,660	4,870	4,602	5,903	9,868	3,874	6,101
その他 Others	1,383	1,161	1,286	1,229	1,178	541	484
消去 Elimination	△ 7,169	△ 6,466	△ 6,824	△ 7,516	△ 8,803	△ 4,161	△ 4,353
合計 Total	23,964	25,330	24,601	26,696	31,624	14,748	17,148
レジャー・サービス業 Leisure							
ホテル業 Hotels	43,984	42,880	42,105	39,347	42,187	20,591	21,407
旅行業 Travel services	18,456	16,342	16,385	16,154	16,660	9,309	9,349
広告代理業 Advertising services	11,610	9,435	10,159	9,844	10,420	4,557	4,834
その他 Others	6,804	6,389	6,090	6,007	5,991	3,198	3,143
消去 Elimination	△ 10,171	△ 9,847	△ 9,591	△ 9,474	△ 9,593	△ 4,716	△ 4,850
合計 Total	70,684	65,200	65,148	61,879	65,665	32,941	33,885
その他業 Other businesses							
ビル総合管理業 Building maintenance	21,006	20,337	19,867	20,429	21,275	9,079	9,262
車両整備業 Railway car maintenance	9,498	9,817	9,030	8,132	8,641	3,287	2,935
建築・土木業 Construction	24,281	26,167	20,573	17,813	16,389	4,449	6,029
その他 Others	5,182	5,003	5,160	4,708	5,724	2,562	2,818
消去 Elimination	△ 1,663	△ 2,225	△ 2,168	△ 2,446	△ 2,340	△ 892	△ 1,022
合計 Total	58,305	59,100	52,463	48,636	49,690	18,486	20,022

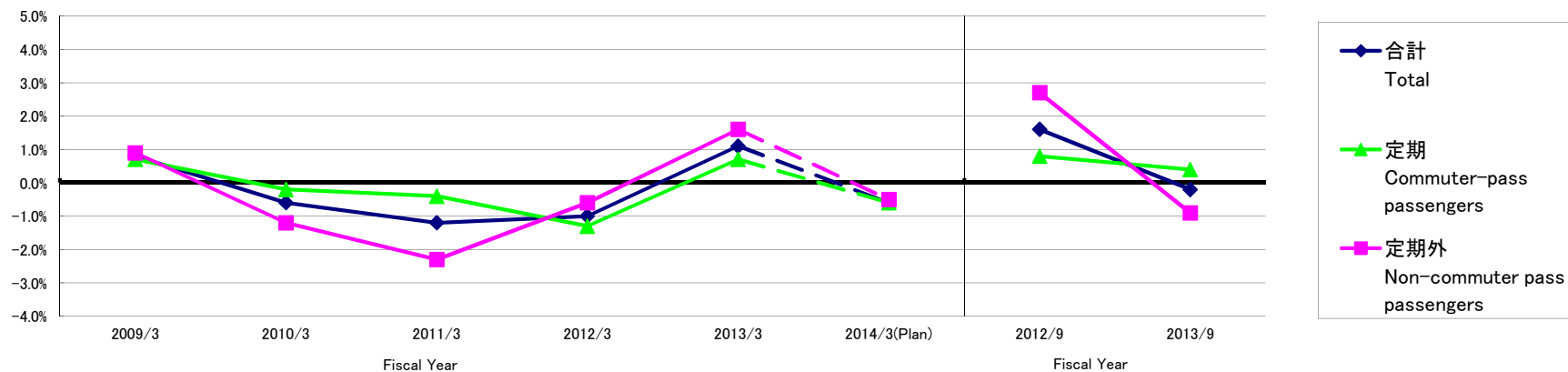
セグメント情報
Segment information

鉄道輸送人員(対前年増減) Passengers transported of Railways (Change of Passengers transported of Railways)

	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3(Plan)
定期 Commuter-pass passengers	365,559 (2,462)	364,696 (△ 863)	363,257 (△ 1,439)	358,466 (△ 4,791)	360,945 (2,479)	358,664 (△ 2,281)
通勤 Commuter-pass passengers	274,679 (2,404)	272,785 (△ 1,894)	269,848 (△ 2,937)	265,965 (△ 3,883)	267,414 (1,449)	265,521 (△ 1,893)
通学 Commuter-pass passengers (Students)	90,880 (58)	91,911 (1,031)	93,409 (1,498)	92,501 (△ 908)	93,531 (1,030)	93,143 (△ 388)
定期外 Non-commuter pass passengers	271,621 (2,330)	268,479 (△ 3,142)	262,182 (△ 6,297)	260,597 (△ 1,585)	264,740 (4,143)	263,340 (△ 1,400)
合計 Total	637,180 (4,792)	633,175 (△ 4,005)	625,439 (△ 7,736)	619,063 (△ 6,376)	625,685 (6,622)	622,004 (△ 3,681)

	2012/9	2013/9
定期 Commuter-pass passengers	184,926 (1,525)	185,649 (723)
通勤 Commuter-pass passengers	134,570 (725)	135,490 (920)
通学 Commuter-pass passengers (Students)	50,356 (800)	50,159 (△ 197)
定期外 Non-commuter pass passengers	132,017 (3,516)	130,803 (△ 1,214)
合計 Total	316,943 (5,041)	316,452 (△ 491)

鉄道輸送人員の対前年増減率 Variation ratio against previous year of passengers transported of Railways



	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3(Plan)	2012/9	2013/9
定期 Commuter-pass passengers	0.7	△ 0.2	△ 0.4	△ 1.3	0.7	△ 0.6	0.8	0.4
通勤 Commuter-pass passengers	0.9	△ 0.7	△ 1.1	△ 1.4	0.5	△ 0.7	0.5	0.7
通学 Commuter-pass passengers (Students)	0.1	1.1	1.6	△ 1.0	1.1	△ 0.4	1.6	△ 0.4
定期外 Non-commuter pass passengers	0.9	△ 1.2	△ 2.3	△ 0.6	1.6	△ 0.5	2.7	△ 0.9
合計 Total	0.8	△ 0.6	△ 1.2	△ 1.0	1.1	△ 0.6	1.6	△ 0.2

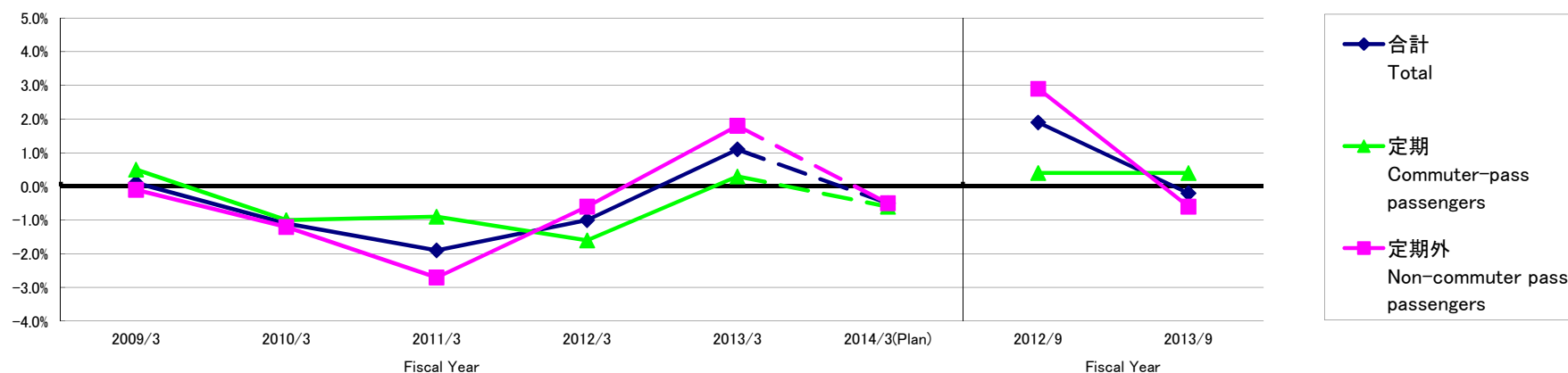
セグメント情報
Segment information

旅客運輸収入(対前年増減) Passenger revenues of Railways (Change of Passenger revenues of Railways)

	2009/3	2010/3	2011/3	2012/3	2013/3	(100万円/¥-mil.) 2014/3(Plan)
定期 Commuter-pass passengers	33,948 (161)	33,624 (△ 323)	33,324 (△ 299)	32,790 (△ 533)	32,899 (109)	32,707 (△ 192)
通勤 Commuter-pass passengers	30,333 (173)	29,989 (△ 343)	29,631 (△ 358)	29,142 (△ 488)	29,211 (68)	29,032 (△ 179)
通学 Commuter-pass passengers (Students)	3,614 (△ 12)	3,634 (19)	3,693 (58)	3,647 (△ 45)	3,688 (40)	3,675 (△ 13)
定期外 Non-commuter pass passengers	46,117 (△ 48)	45,556 (△ 561)	44,320 (△ 1,235)	44,056 (△ 264)	44,830 (773)	44,627 (△ 202)
合計 Total	80,065 (112)	79,180 (△ 885)	77,644 (△ 1,535)	76,847 (△ 797)	77,729 (882)	77,334 (△ 395)

	2012/9	2013/9
定期 Commuter-pass passengers	16,696 (72)	16,771 (74)
通勤 Commuter-pass passengers	14,708 (39)	14,791 (82)
通学 Commuter-pass passengers (Students)	1,987 (32)	1,980 (△ 7)
定期外 Non-commuter pass passengers	22,370 (640)	22,226 (△ 144)
合計 Total	39,067 (712)	38,997 (△ 69)

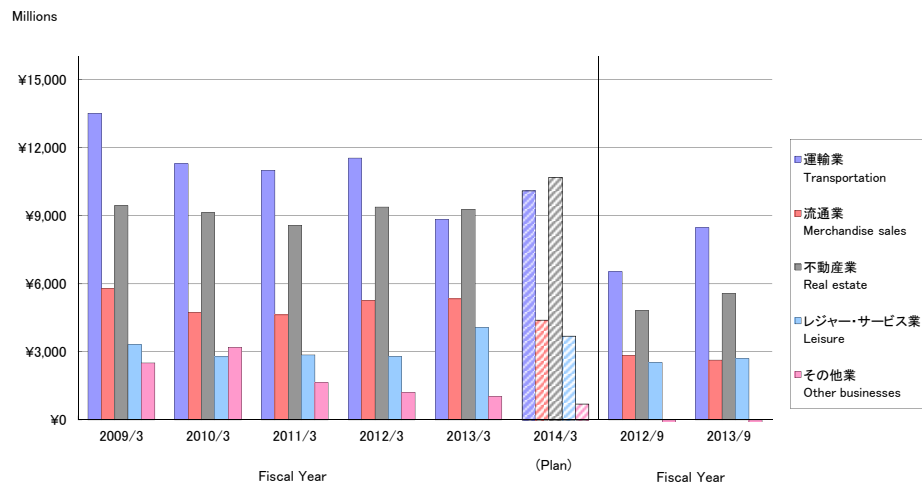
旅客運輸収入の対前年増減率 Variation ratio against previous year of Passenger revenues of Railways



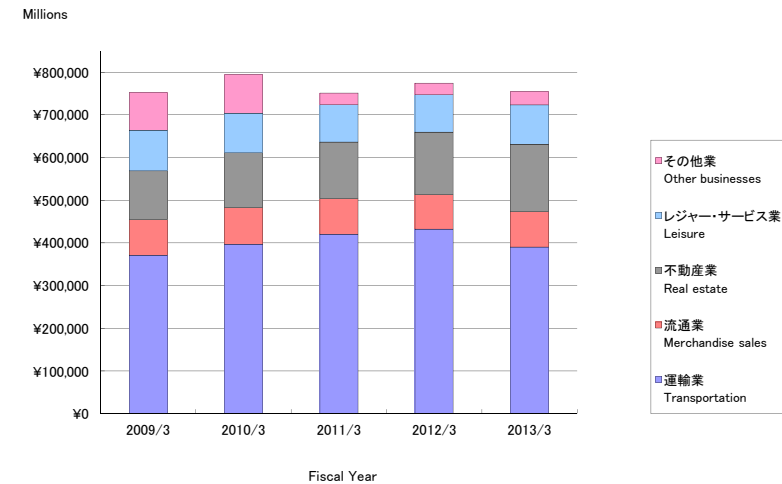
	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3(Plan)	2012/9	2013/9
定期 Commuter-pass passengers	0.5	△ 1.0	△ 0.9	△ 1.6	0.3	△ 0.6	0.4	0.4
通勤 Commuter-pass passengers	0.6	△ 1.1	△ 1.2	△ 1.6	0.2	△ 0.6	0.3	0.6
通学 Commuter-pass passengers (Students)	△ 0.3	0.5	1.6	△ 1.2	1.1	△ 0.4	1.7	△ 0.4
定期外 Non-commuter pass passengers	△ 0.1	△ 1.2	△ 2.7	△ 0.6	1.8	△ 0.5	2.9	△ 0.6
合計 Total	0.1	△ 1.1	△ 1.9	△ 1.0	1.1	△ 0.5	1.9	△ 0.2

セグメント情報
Segment information

営業利益 Operating income



総資産 Total assets

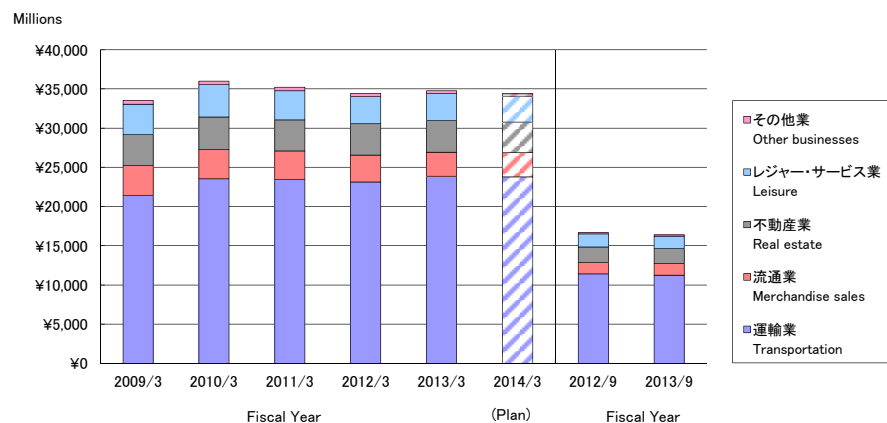


営業利益 Operating income	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3(Plan)	2012/9	2013/9
運輸業 Transportation	13,528	11,297	11,009	11,538	8,852	10.1	6,536	8,466
流通業 Merchandise sales	5,803	4,736	4,629	5,266	5,327	4.4	2,855	2,636
不動産業 Real estate	9,447	9,136	8,579	9,384	9,283	10.7	4,814	5,575
レジャー・サービス業 Leisure	3,310	2,777	2,864	2,796	4,075	3.7	2,518	2,694
その他業 Other businesses	2,514	3,198	1,634	1,213	1,024	0.7	△ 269	△ 184
合計 Total	34,604	31,147	28,717	30,200	28,563	29.8	16,454	19,188
連結修正 Elimination	△ 1,023	△ 1,199	△ 496	△ 560	△ 541	△ 0.1	△ 43	39
連結 Consolidated	33,581	29,947	28,221	29,640	28,022	29.6	16,411	19,228

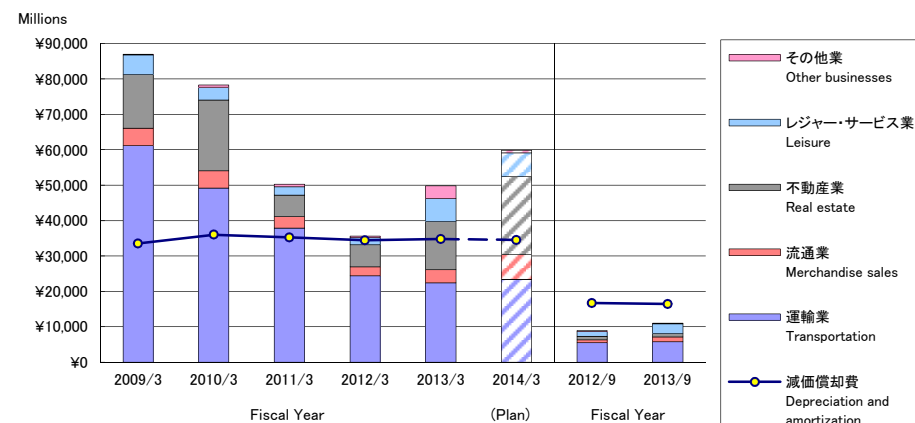
総資産 Total assets	2009/3	2010/3	2011/3	2012/3	2013/3
運輸業 Transportation	370,646	396,713	420,482	431,972	390,028
流通業 Merchandise sales	84,442	85,605	84,268	81,336	82,938
不動産業 Real estate	114,158	129,337	131,859	146,067	158,303
レジャー・サービス業 Leisure	94,236	92,483	87,834	87,899	92,488
その他業 Other businesses	88,763	89,902	26,582	26,908	30,176
合計 Total	752,247	794,042	751,026	774,185	753,936
連結修正 Elimination	△ 60,155	△ 62,313	△ 4,047	17,454	39,357
連結 Consolidated	692,091	731,728	746,979	791,640	793,293

セグメント情報
Segment information

減価償却費 Depreciation and amortization



減価償却費と設備投資 Depreciation and amortization & Capital expenditures



減価償却費 Depreciation and amortization

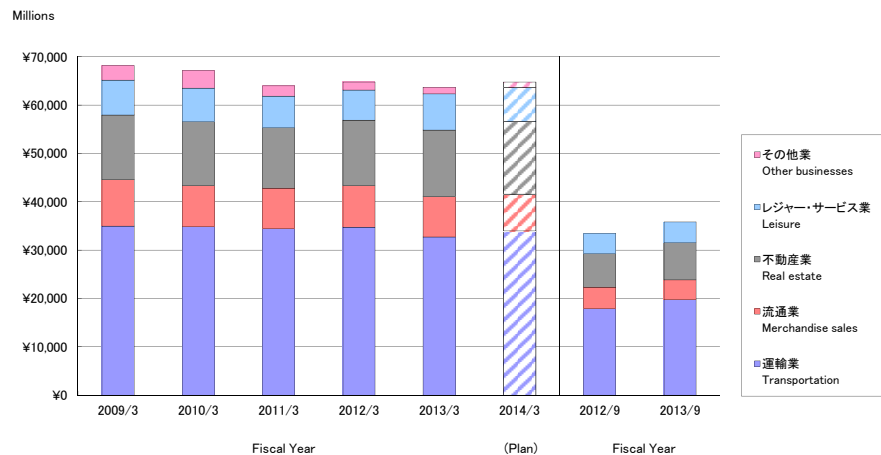
	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3(Plan)	2012/9	2013/9
運輸業 Transportation	21,414	23,543	23,455	23,124	23,883	23.8	11,405	11,276
流通業 Merchandise sales	3,817	3,723	3,648	3,434	3,051	3.1	1,484	1,452
不動産業 Real estate	3,945	4,140	3,968	4,001	4,019	3.9	1,960	1,909
レジャー・サービス業 Leisure	3,875	4,126	3,702	3,476	3,441	3.3	1,675	1,606
その他業 Other businesses	478	459	452	400	366	0.3	179	173
合計 Total	33,530	35,993	35,228	34,438	34,761	34.7	16,705	16,418
連結修正 Elimination	△ 97	△ 122	△ 191	△ 150	△ 156	△ 0.1	△ 78	△ 91
連結 Consolidated	33,432	35,871	35,036	34,287	34,605	34.5	16,627	16,327

設備投資 Capital expenditures

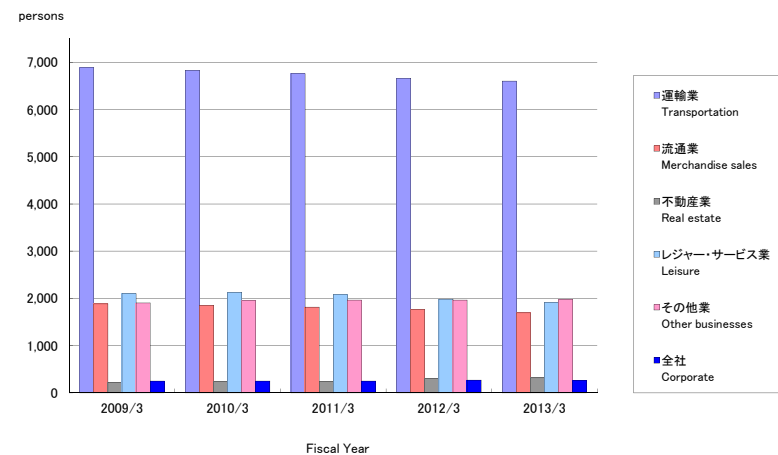
	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3(Plan)	2012/9	2013/9
運輸業 Transportation	61,180	49,219	37,899	24,406	22,415	23.4	5,490	5,778
流通業 Merchandise sales	4,946	4,874	3,228	2,517	3,707	7.1	803	1,366
不動産業 Real estate	15,212	19,936	6,069	6,256	13,610	22.0	977	950
レジャー・サービス業 Leisure	5,460	3,612	2,382	2,004	6,491	6.7	1,363	2,737
その他業 Other businesses	184	642	695	442	3,628	0.7	257	134
合計 Total	86,984	78,285	50,275	35,628	49,852	60.2	8,893	10,967
連結修正 Elimination	△ 988	△ 660	△ 733	△ 639	△ 525	△ 0.3	1,216	1,181
連結 Consolidated	85,996	77,624	49,541	34,989	49,327	59.8	10,110	12,148

セグメント情報
Segment information

EBITDA Earning before interest, tax, depreciation and amortization



従業員数 Numbers of employee



EBITDA

Earning before interest, tax, depreciation and amortization

	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3(Plan)	2012/9	2013/9
運輸業 Transportation	34,943	34,841	34,465	34,663	32,735	34.0	17,941	19,743
流通業 Merchandise sales	9,620	8,459	8,278	8,701	8,378	7.6	4,340	4,088
不動産業 Real estate	13,392	13,277	12,547	13,487	13,708	15.0	6,977	7,687
レジャー・サービス業 Leisure	7,185	6,904	6,567	6,273	7,516	7.1	4,193	4,300
その他業 Other businesses	2,992	3,658	2,086	1,613	1,390	1.1	△ 90	△ 11
合計 Total	68,135	67,141	63,945	64,739	63,730	64.9	33,362	35,809
連結修正 Elimination	△ 1,120	△ 1,322	△ 688	△ 710	△ 697	△ 0.3	△ 121	△ 51
連結 Consolidated	67,014	65,819	63,257	64,028	63,032	64.6	33,241	35,758

	2009/3	2010/3	2011/3	2012/3	2013/3
従業員数 Numbers of employee					(人 persons)
運輸業 Transportation	6,882	6,827	6,753	6,657	6,599
流通業 Merchandise sales	1,884	1,859	1,813	1,758	1,696
不動産業 Real estate	222	237	236	307	316
レジャー・サービス業 Leisure	2,100	2,127	2,081	1,984	1,919
その他業 Other businesses	1,905	1,948	1,964	1,967	1,976
全社 Corporate	251	252	253	271	259
連結 Consolidated	13,244	13,250	13,100	12,944	12,765